

INTRODUCTION



Creating future standards

DNP, the innovation company

150 years ago, shortly after the Meiji Restoration, DNP began doing business by supporting the advancement of civilization through letterpress printing.

At the heart of DNP is the spirit of “running a civilized business.”

That spirit lives on, unchanged, today.

We refine our unique technologies and processes, anticipate changes in society, and drive transformation.

Each of our diverse people engages in extensive *TAIWA* (dialogue) and cooperation, creates new value, extends that value far and wide in society, and makes it an essential part of society.

That’s how we create future standards.

That is what makes DNP the innovation company.

“Can we make the extraordinary ordinary?”

That is the challenge that we take on every day, and that we will keep taking on.



150th Anniversary
commemorative key
visual

The “spirit of
challenge”
Generative AI graphic

In this visual, made up of DNP Group employees from across Japan, in different positions, locations, and business fields, generative AI was used to depict the “spirit of challenge” of each employee, based on how they put it into words.

INTRODUCTION

Creating future standards throughout the world through P&I Innovations

In addition to the strengths in Printing & Information (P&I) that DNP has developed and refined over the course of 150 years, DNP will combine the technologies and ideas of external partners to generate unprecedented value and extend it throughout society to create a better future

Life & Healthcare

Leveraging our unique strengths to realize sustainable lifestyles and the evolution of mobility

Decorative films
Molded parts

Global top market share
Optical films for displays*
Metal masks used for manufacturing OLED displays

Global top market share
Battery pouches for lithium-ion batteries

Electronics

Leading the evolution of devices from the microscopic level to bring vivid and inspiring experiences to the world

Top-level market share in the photomask merchant market
Photomasks for semiconductor production

Smart Communication

Ensuring a safe and secure digital society while delivering new experiential value

Japan's top market share
Smart cards

Global top market share
Dye-sublimation thermal transfer media for photo prints

* In the case of anti-reflection film and anti-glare film used on the surface of displays

DNP Integrated Report 2026

Editorial policy

In 2026, as DNP celebrates its 150th anniversary, we formulated our new Medium-Term Management Plan. As part of this process, we re-examined and redefined the fundamental nature of our own strengths. The essence of DNP's strengths is the power to create new value and continue to commercialize and scale it throughout society as we evolve our technologies, which are rooted in printing. Underlying this are the "DNA of challenge" passed down since our founding and transformations driven by unconventional thinking.

Starting from this redefinition of the fundamental nature of our strengths, this integrated report presents the medium- to long-term growth story we are pursuing under our new Medium-Term Management Plan, along with the management decisions and strategies to realize it. Furthermore, through messages from management and our various growth strategies, this integrated report conveys how DNP, having taken on challenges for 150 years, is moving into a new phase of further growth. In editing this report, we sought to enrich its content from the following three perspectives.

We hope that this integrated report will provide readers with a deeper understanding of DNP.

POINT 1 | Strengthening messages from management

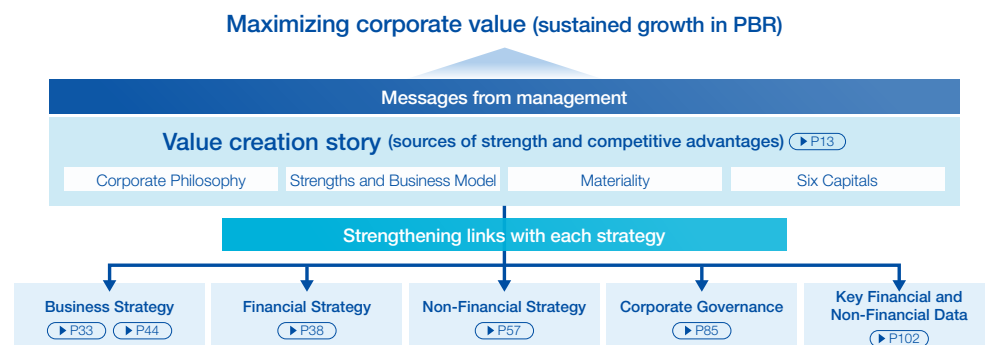
We have enhanced messages from the entire management team, including top management, executives in charge, and outside directors, actively communicating our approach to achieving medium- to long-term growth and our initiatives for enhancing corporate value.

POINT 2 | Clearly indicating the sources of our strengths and our competitive advantages

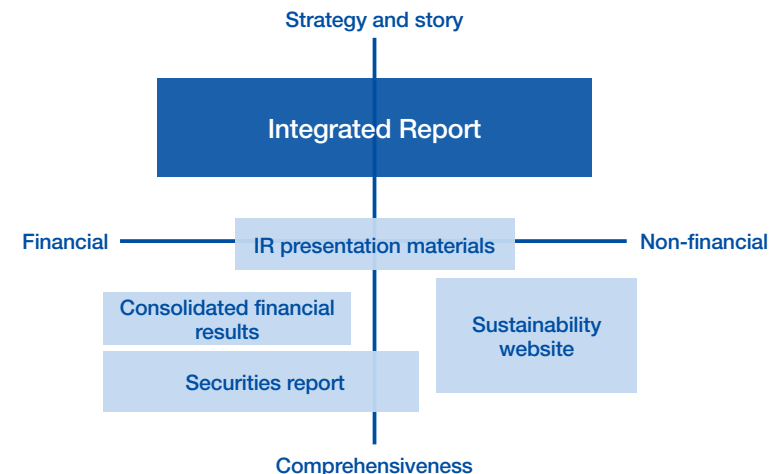
We have examined and articulated the sources of the DNP Group's strengths and its competitive advantages, clearly indicating that they are the foundation that supports our value creation and our sustainable growth.

POINT 3 | Linking our value creation story with each strategy

Based on our redefinition of the fundamental nature of our strengths, we have clarified the connections between our value creation story and our growth strategies, presenting the roadmap to achieving medium- to long-term growth.



Information disclosure structure



Detailed information available on the website

● Investor Information

- [Web](#) Consolidated financial results
- [Web](#) IR presentation materials
- [Web](#) Shareholder newsletter (DNP Report) (in Japanese)
- [Web](#) Securities report (in Japanese)
- [Web](#) Detailed Consolidated Financial Statement
- [Web](#) Data books
- [Web](#) Sponsored research report

● Sustainability Information

- [Web](#) Sustainability website
- [Web](#) Sustainability web archive

What the cover of the Integrated Report represents

The cover of this report symbolizes DNP, creating new value based on advanced printing technologies and spreading it throughout society. The lights concentrated on the left represent the collective strength of All DNP, combining the diverse technologies, businesses, and strengths that we have developed through our long history. The light that streams from them represents the creation of new value and its spread throughout society. It also expresses the determination of DNP, having taken on challenges for 150 years, to move into a new phase of further growth. This year's cover was created using generative AI to visually convey the fundamental nature of DNP's strengths, redefined during the formulation of the new Medium-Term Management Plan.



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◇ Period covered by this report:
April 1, 2025 to March 31, 2026.
Some content includes information outside this reporting period.

◇ Scope of report: All companies and divisions of the DNP Group. In this report, "DNP" refers to the entire DNP Group. The terms "we," "our," and "us" refer to the DNP Group or its management team. (In the Corporate Governance section (pp. 86-94), "DNP" refers to Dai Nippon Printing Co., Ltd.)

◇ Issued: September 2026 (Next scheduled issue: September 2027)

Note: This report is intended to provide information about DNP's business activities. The opinions and forecasts contained in this report reflect DNP's judgments at the time of preparation, and do not guarantee the completeness of the information provided.

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