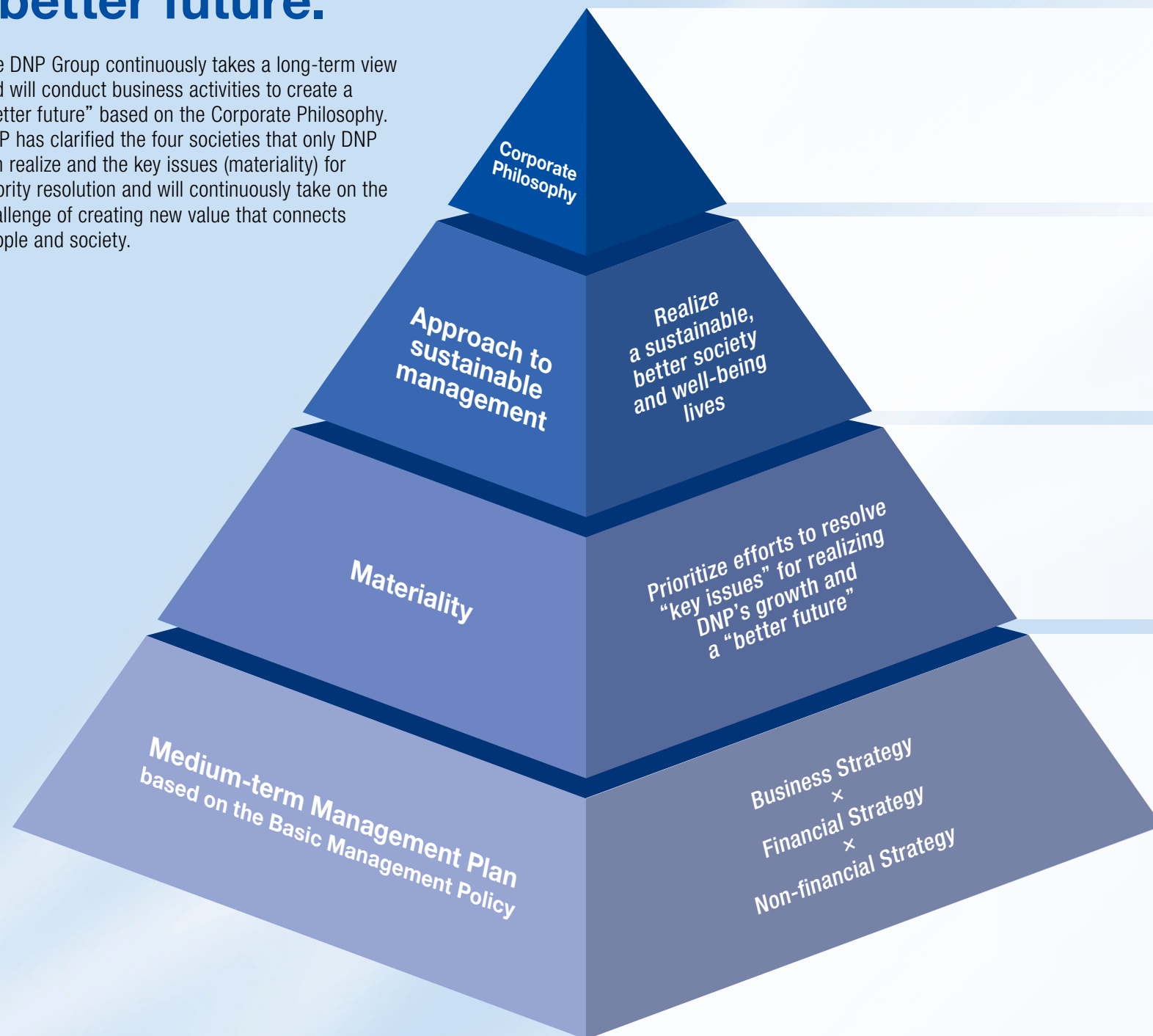


DNP Group's Vision

DNP will continue to create value that is indispensable for people and society to realize a "better future."

The DNP Group continuously takes a long-term view and will conduct business activities to create a "better future" based on the Corporate Philosophy. DNP has clarified the four societies that only DNP can realize and the key issues (materiality) for priority resolution and will continuously take on the challenge of creating new value that connects people and society.



Brand Statement

Creating future standards

The DNP Group connects individuals and society, and provides new value.

A "better future" aimed for by DNP

A society where people can live safe, secure, healthy and well-being lives

A society where people can communicate comfortably

A society where people mutually respect each other

A society that realizes a balance between economic growth and the global environment

DNP Materiality

The DNP Group boosts environmental, social, and economic sustainability by engendering change of our own volition, as well as accommodating change that comes our way with a flexible stance.

The DNP Group improves the quality of experiential value and expands on opportunities for everyone by fusing the real and the digital.

The DNP Group strives to create a place where all the people can play an active role by deepening mutual understanding and mutual recognition.

The DNP Group works to achieve nature-positive value chains by engaging in environmental preservation and reducing negative environmental impacts.

DNP Group's Basic Management Policy

The DNP Group will create sustained business value and shareholder value, with an ROE target of 10%, and expedite achieving a PBR of more than 1.0X.

Business Strategy

- Promote business structure transformation and accelerate concentrated investment in priority business and new business linked to the resolution of social issues and megatrends.
- Transform risks in a changing business environment into opportunities for growth through the evolution and cultivation of core technologies.

Financial Strategy

- Create funding for investment in growth through cash flow generated through business activities, in addition to maximization of efficiency of funds including acceleration of the reduction of assets held.
- Plan the largest acquisition of treasury shares in DNP's history with the aim of improving capital efficiency.
- Seek to further enhance shareholder returns conscious of indicators such as EPS while maintaining stable finances for sustained corporate activity.

Non-financial Strategy

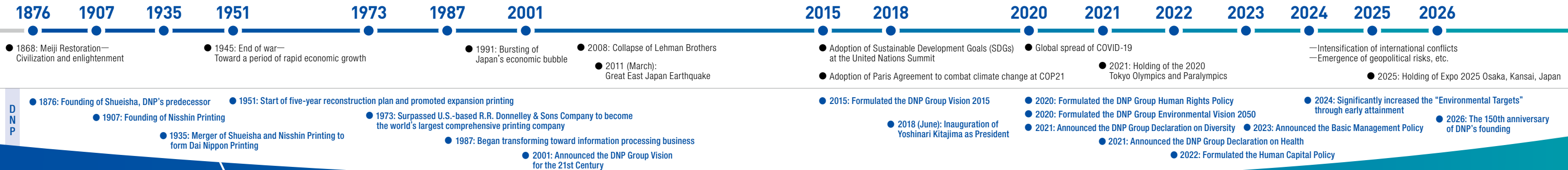
- Expand investment in people based on the Human Capital Policy.
- Enhance intellectual capital utilizing DNP's unique strengths and external partnerships.
- Contribute to the realization of a decarbonized society, a recycling-oriented society and a society in harmony with nature.

DNP Group's Value Creation History

We continually advance our printing technologies and provide value that is essential to society in any era.

DNP has always ascertained the changes of times, anticipated the needs and issues of society and people, and continued to take on the challenge of creating new value. Since its founding, DNP has honed its strengths based on printing processes by utilizing the cutting-edge technologies of the times and during the tumultuous postwar period it realized its Second Corporate Founding, which broadened business domains by means of applying and advancing its printing technologies.

DNP will celebrate its 150th anniversary in 2026. Inheriting the words "Run a civilized business" embodied in our corporate prospectus at the time of our founding, DNP aims for its Third Corporate Founding in which it will proactively create a "better future." DNP will continue to provide value as standards that exist as a close part of people's lives throughout the world.



DNP

Publication printing business

Comprehensive printing business

Information processing business
— Information communication business

P&I Solutions

P&I Innovations



1877
Printed the revised edition of Self-Help



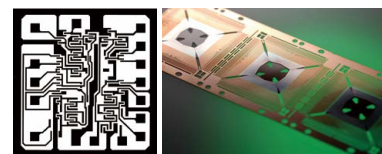
1945-49
Handled part of banknote printing as a private company



1951
Advanced into paper container/flexible packaging field and decorative printed materials field



1958
Succeeded in developing shadow masks for CRTs, thus contributing to domestic production of color TVs



1959
Developed vapor deposition masks for transistors (left)
▶ Expanded into business for photomasks for semiconductors

1964
Commenced production of lead frames (right)

1964
Handled printed materials for the Tokyo Olympics

1970
Commissioned to plan exhibitions for nine pavilions at the Osaka Expo
▶ Expanded planning-related business



1972
Full-scale start of Computerized Typesetting System (CTS) (left)

1983
Developed smart cards (right): Commercialized Japan's first rewritable smart card
▶ Toward gaining the top market share in Japan

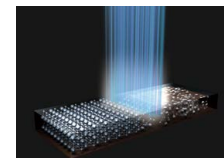
1985
Developed world's first electronic dictionary on CD-ROM



1985
Developed dye-sublimation thermal transfer media—started production: Expanded business due to the spread of photo sticker machines
▶ Toward gaining the top global market share



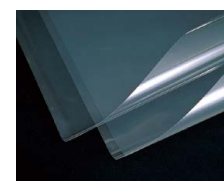
1985
Developed LCD color filter production technology



1996
Began producing various sheets with our unique EB (Electron Beam) coating



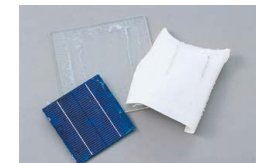
1997
Developed inline aseptic filling system for PET bottles



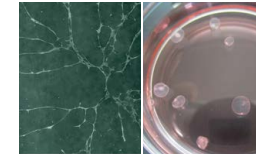
1997
Started full-scale production of anti-reflective film for the surface of displays
▶ Toward gaining the top global market share



1999
Commercialized battery pouches for lithium-ion batteries
▶ Toward gaining the top global market share



2003
Developed photovoltaic module components



2004
Successfully created capillary patterns (left)



2014
Developed multifunctional insulation box that keeps the internal temperature constant for an extended period of time without using a power supply.



2017
Developed curved resin glazing: Used in sunroofs and other areas to reduce automobile body weights



2018
Developed a stretchable thin display in collaboration with the University of Tokyo: Skin electronics device that attaches to skin



2018
Developed mono-material film packaging suitable for recycling
▶ Expanded the product lineup of DNP's eco-friendly packaging



2019
Developed next-generation decorative panels for automobile interiors (left)



2019
Developed sheet-type coil for wireless charging of EVs (right)



2023
Through a strategic business alliance with CMIC HOLDINGS, we promoted integrated manufacturing, from active pharmaceutical ingredients to formulations, and developed value-added pharmaceuticals.



2023
Established joint venture Nanoimprint Solutions with SCIVAX: Responded to mass production needs of nano-imprinted products both in Japan and overseas



2024
Expanded production capacity of metal masks for manufacturing of OLED displays, which have the world's top-share: Started manufacturing large-sized products compatible with 8th-generation glass substrates



2024
Launched sales of the world's lightest-class 8-inch double-sided photo printer
▶ Strengthened high-added-value photos by integrating diverse functions



2024
Start of Metaverse Government Office service that utilizes virtual space: Improves convenience and reduces burdens for both residents and local governments



2024-2025
The Tokyo Anime Center opens in three locations in North America: communicating the appeal of Japanese content globally

Founding

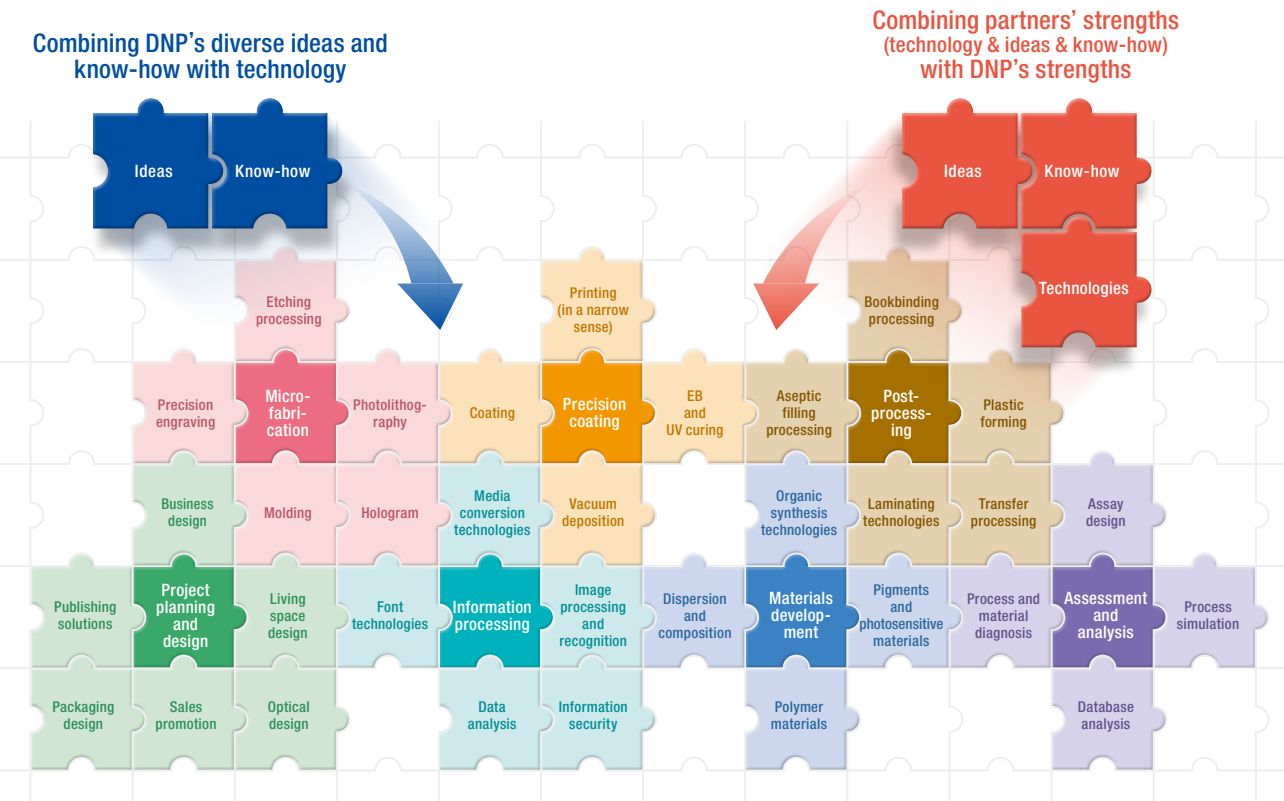
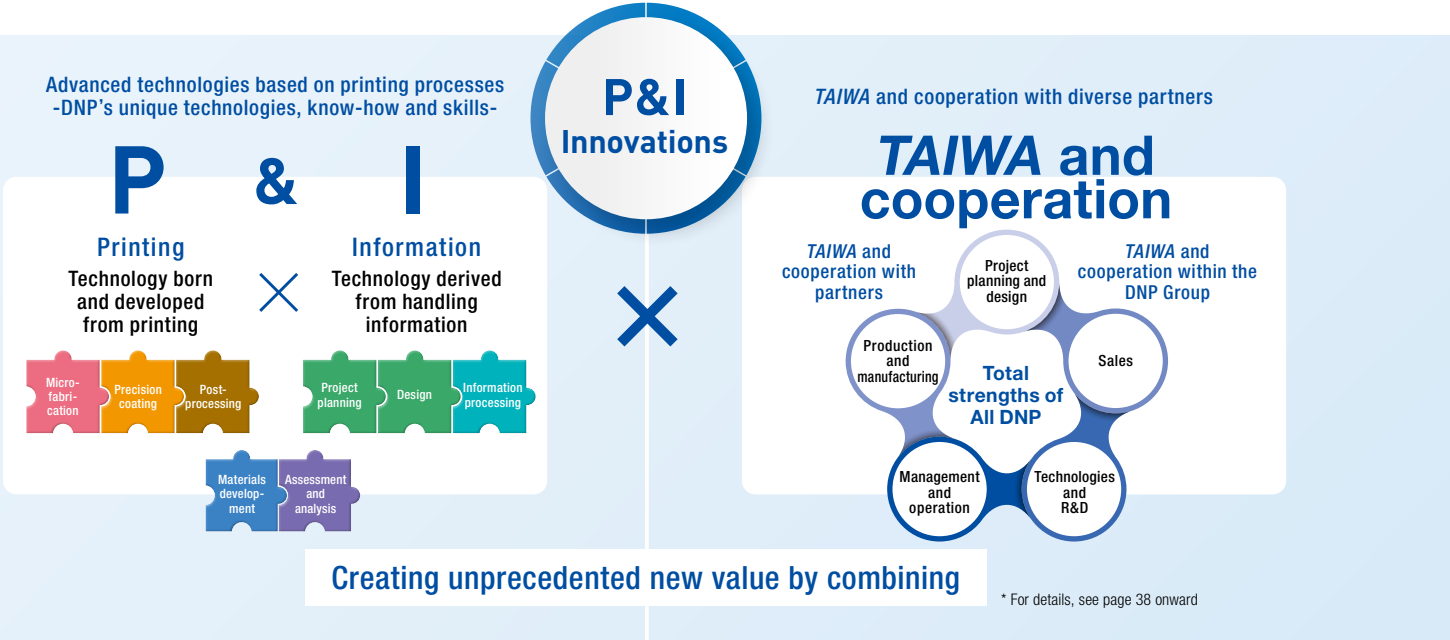
Second Corporate Founding

Toward the Third Corporate Founding

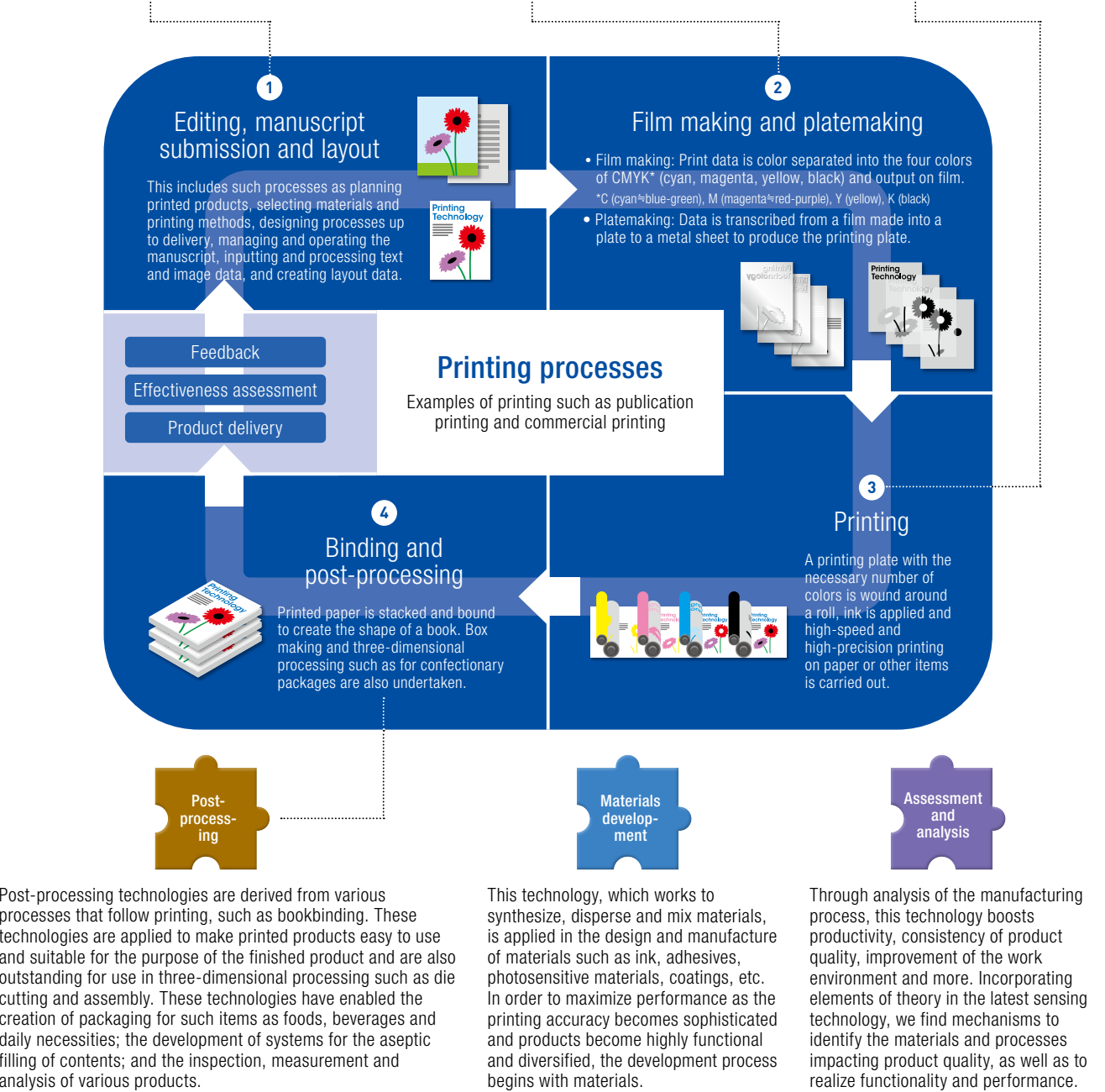
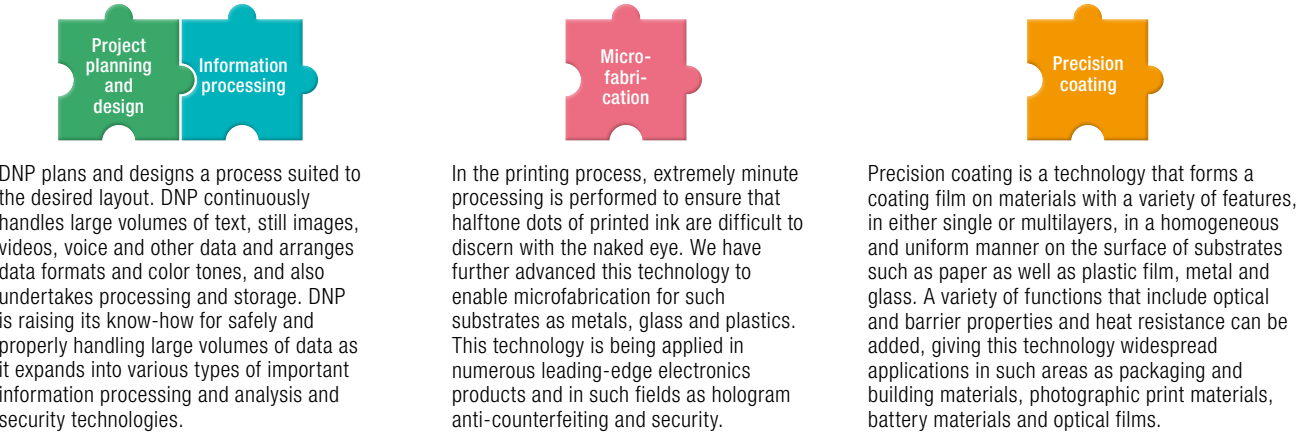
Strengths and Business Model

Creating value that only DNP can produce through “P&I Innovation”

DNP creates new value by continually refining technologies based on printing processes to the most advanced levels and applying and advancing these without being bound by conventional wisdom. DNP is promoting unique technological innovations that leverage its strengths in “printing” and “information” by flexibly combining different domains such as analog and digital technologies, reality and virtual reality, and manufacturing and services. DNP will continue to provide the diverse value demanded by people and society by combining DNP’s diverse technologies and further strengthening collaboration with a variety of partners and promoting TAIWA (dialogue) and cooperation.



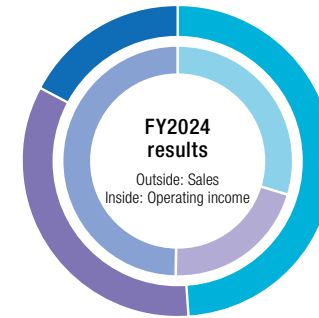
Technologies cultivated through printing processes



Business Overview

We deploy our top-share product lineup globally in business areas established through P&I Innovations.

P&I Innovation, which generates innovative value through DNP's unique technologies and partnerships, has led to an expansion of business areas as a comprehensive printing company, which is rare throughout the world. We are currently developing a range of products across three business segments that continue to secure top market share both in Japan and abroad. We continue to develop and provide value essential to corporate and organizational value chains, as well as to people's lives.



FY2024 consolidated performance

Sales: **1,457.609 billion yen** Operating income: **93.612 billion yen**

Smart Communication

■ Sales:
715.5 billion yen (Ratio by segment 49.0%)
■ Operating income:
34.6 billion yen (Ratio by segment 29.9%)

Life & Healthcare

■ Sales:
496.0 billion yen (Ratio by segment 34.0%)
■ Operating income:
23.7 billion yen (Ratio by segment 20.6%)

Electronics

■ Sales:
247.7 billion yen (Ratio by segment 17.0%)
■ Operating income:
57.3 billion yen (Ratio by segment 49.5%)

Smart Communication

Imaging communication



DNP sells dye-sublimation thermal transfer media, for which we hold the top global share, and photo printers in over 100 countries. We deliver smiles around the world through photo experiences and photos.

Information Security



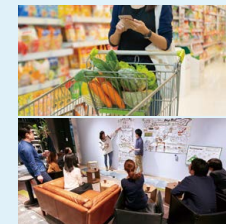
By way of services utilizing sophisticated security infrastructure such as Digital Transformation (DX) for verification purposes, payment and BPO, etc., we work to achieve improvements to work styles, as well as do our part for better safety and security in our society in general.

Content & XR communication



We enhance the value of the experience for everyone by utilizing Intellectual Properties (IPs) and through the metaverse space, merging real and virtual spaces.

Marketing



We develop and provide the highest customer experience value by planning and implementing communication measures between companies and clients while also promoting DX.

Publishing

We lend our support to helping people everywhere acquire knowledge by producing and selling books, magazines and e-books, by promoting the global distribution of published content, and by contributing to local community revitalization.

Education

We are offering educational platforms, such as Realtendant, through which we achieve education pertinent to each individual child or student, as well as reducing the load of individual teachers.

Products and services with top market shares in Japan and overseas

World's top

Dye-sublimation thermal transfer media for photo prints



Japan's top

Smart cards



Life & Healthcare

Mobility and industrial high-performance materials



Our focus is to achieve the next-generation mobility society, which places greater value on transportation by boosting our design and functionality. We are also moving to develop high-performance materials that anticipate change.

Medical & healthcare



DNP provides pharmaceutical packaging and active ingredients for pharmaceutical companies, and is also entrusted with contract manufacturing of pharmaceutical formulations. We contribute to healthcare by proposing value related to maintaining drug quality and improving convenience.

Packaging



We provide packaging globally for food, beverages, home/personal care, etc. We also make your lives better, by providing reliable products and services that at the same time incur less environmental impact.

Living spaces



DNP provides new value for all manner of daily-life spaces, including homes, various kinds of architectural buildings, automobiles, train coaches, etc. By enhancing functionality and design, we create more cheerful and comfortable spaces.

Beverages



Hokkaido Coca Cola Bottling has promoted its business drawing on the strength of the brand, and provides value to people through the synergies of All DNP.

World's top

Battery pouches for lithium-ion batteries



Japan's top

Aseptic filling systems for PET bottles



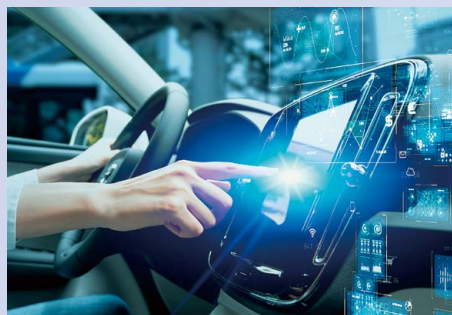
Japan's top

Olefin sheet for interior and exterior applications using EB technology



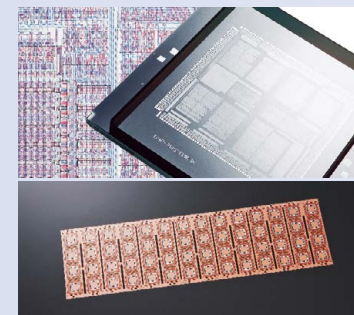
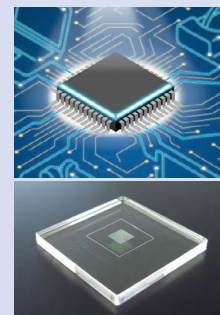
Electronics

Digital interfaces



We develop metal masks to achieve thinner, lighter and higher resolution OLED displays, as well as optical film with a variety of functions that leverage converting technology and our unique material processing technology. From R&D through to mass production, we consistently contribute to the advancement of display technology, helping to create more comfortable lifestyles.

Semiconductors



We develop photomasks, lead frames and other key components in semiconductors. We offer high-quality, high-precision products to Japan and the world, including the development of templates for nanoimprint technologies that significantly cut the electrical power required for semiconductor production.

World's top

Metal masks for OLED display manufacturing



*In the case of anti-reflection film and anti-glare film used on the surface of displays

World's top

Optical films for displays*



P&I Innovations

P&I cultivated through printing
TAIWA and cooperation