

Detailed Consolidated Financial Statements

March 31, 2023 and 2022

(With Independent Auditors' Report Thereon)



Dai Nippon Printing Co., Ltd.  
And Consolidated Subsidiaries

June 29, 2023

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## CONSOLIDATED BALANCE SHEETS

Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries  
March 31, 2023 and 2022

Assets	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Current assets:</b>			
Cash and cash equivalents (Notes 7 and 10)	¥258,329	¥293,361	\$1,927,828
Time deposits	609	1,873	4,545
Trade receivables (Notes 13 and 22)	329,340	324,548	2,457,761
Allowance for doubtful receivables	(688)	(693)	(5,134)
Inventories (Note 9)	154,863	141,621	1,155,694
Prepaid expenses and other current assets (Notes 8, 13 and 22)	60,542	44,103	451,806
Total current assets	802,995	804,813	5,992,500
<b>Investments and advances:</b>			
Non-consolidated subsidiaries and associated companies (Notes 13 and 19)	89,014	75,641	664,284
Investment securities (Notes 8, 10 and 19)	268,025	347,773	2,000,187
Other	265	304	1,977
Total investments and advances	357,304	423,718	2,666,448
<b>Property, plant and equipment, at cost (Notes 10, 17 and 18):</b>			
Land	139,907	139,573	1,044,082
Buildings and structures	555,485	529,948	4,145,410
Machinery and equipment	789,479	794,755	5,891,634
Leased assets and right-of-use assets	19,095	17,687	142,500
Construction in progress	20,285	25,641	151,381
Total	1,524,251	1,507,604	11,375,007
Accumulated depreciation	(1,087,821)	(1,085,728)	(8,118,067)
Net property, plant and equipment	436,430	421,876	3,256,940
<b>Other assets</b>			
Net defined benefit asset (Note 11)	174,781	166,130	1,304,336
Other (Note 16)	58,874	60,110	439,358
Total other assets	233,655	226,240	1,743,694
<b>Total assets</b>	<b>¥1,830,384</b>	<b>¥1,876,647</b>	<b>\$13,659,582</b>

The accompanying notes are an integral part of these consolidated financial statements.

<b>Liabilities and Net Assets</b>	Millions of yen		Thousands of U.S. dollars (Note 3)
	<b>2023</b>	<b>2022</b>	<b>2023</b>
<b>Current liabilities:</b>			
Short-term bank loans (Note 10)	¥30,301	¥33,991	\$226,127
Current portion of long-term debt (Notes 10 and 19)	3,744	3,618	27,940
Trade payables (Note 13)	224,419	236,188	1,674,769
Accrued expenses (Note 13)	43,579	44,338	325,217
Income taxes payable (Note 16)	10,493	10,051	78,306
Reserve for repairs	17,550	17,253	130,970
Other current liabilities (Notes 10, 13 and 22)	68,485	60,669	511,082
Total current liabilities	398,571	406,108	2,974,411
<b>Long-term liabilities:</b>			
Long-term debt (Notes 10 and 19)	113,772	116,754	849,045
Net defined benefit liability (Note 11)	54,741	55,889	408,515
Other long-term liabilities (Notes 10, 13, 16 and 22)	115,055	149,483	858,619
Total long-term liabilities	283,568	322,126	2,116,179
<b>Contingent liabilities (Note 21)</b>			
<b>Net assets</b>			
<b>Stockholders' equity</b>			
Common stock -			
Authorized: 745,000,000 shares;			
Issued: 292,240,346 shares in 2023			
and 317,240,346 shares in 2022;			
	114,464	114,464	854,209
Capital surplus (Note 12)	145,113	145,143	1,082,933
Retained earnings (Note 12)	737,699	740,183	5,505,217
Treasury stock, at cost			
30,724,570 shares in 2023			
and 48,175,114 shares in 2022 (Note 12)			
	(88,212)	(133,123)	(658,299)
Total stockholders' equity	909,064	866,667	6,784,060
<b>Accumulated other comprehensive income</b>			
Valuation difference			
on available-for-sale securities (Note 8)			
	138,782	192,994	1,035,687
Net deferred gains (losses) on hedges (Note 20)	(21)	46	(157)
Foreign currency translation adjustments	14,143	4,221	105,545
Remeasurements of defined benefit plans (Note 11)	25,536	27,933	190,567
Total accumulated other comprehensive income	178,440	225,194	1,331,642
<b>Non-controlling interests</b>			
	60,741	56,552	453,290
Total net assets	1,148,245	1,148,413	8,568,992
<b>Total liabilities and net assets</b>	<b>¥1,830,384</b>	<b>¥1,876,647</b>	<b>\$13,659,582</b>

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF INCOME

Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2023 and 2022

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Net sales</b> (Note 23)	<b>¥1,373,209</b>	¥1,344,147	<b>\$10,247,828</b>
<b>Cost of sales</b>	<b>1,081,284</b>	1,051,218	<b>8,069,283</b>
Gross profit	<b>291,925</b>	292,929	<b>2,178,545</b>
<b>Selling, general and administrative expenses</b> (Note 14)	<b>230,692</b>	226,140	<b>1,721,582</b>
Operating income (Note 24)	<b>61,233</b>	66,789	<b>456,963</b>
<b>Other income (expenses)</b> (Note 15):			
Interest and dividends income	<b>9,016</b>	4,114	<b>67,284</b>
Interest expenses	<b>(701)</b>	(736)	<b>(5,231)</b>
Equity in earnings of affiliates	<b>13,604</b>	8,687	<b>101,522</b>
Foreign exchange translation gain	<b>365</b>	1,118	<b>2,724</b>
Net gain on sales or disposal of property, plant and equipment	<b>16,113</b>	3,215	<b>120,246</b>
Net gain on sales of investment securities	<b>12,811</b>	11,943	<b>95,604</b>
Loss on devaluation of investment securities	<b>(338)</b>	(742)	<b>(2,522)</b>
Impairment loss on fixed assets (Note 17)	<b>(6,287)</b>	(3,506)	<b>(46,918)</b>
Revision of retirement benefit plan	-	18,534	-
Reversal of reserve for repairs	<b>11,388</b>	14,674	<b>84,985</b>
Other	<b>2,530</b>	2,801	<b>18,880</b>
	<b>58,501</b>	60,102	<b>436,574</b>
Income before income taxes and non-controlling interests	<b>119,734</b>	126,891	<b>893,537</b>
<b>Income taxes</b> (Note 16):			
Current	<b>20,378</b>	17,998	<b>152,075</b>
Deferred	<b>9,651</b>	8,392	<b>72,021</b>
	<b>30,029</b>	26,390	<b>224,096</b>
<b>Net income</b>	<b>89,705</b>	100,501	<b>669,441</b>
<b>Net income attributable to non-controlling shareholders</b>	<b>4,012</b>	3,319	<b>29,941</b>
<b>Net income attributable to parent company shareholders</b>	<b>¥85,693</b>	¥97,182	<b>\$639,500</b>

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2023 and 2022

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Net income</b>	<b>¥89,705</b>	<b>¥100,501</b>	<b>\$669,441</b>
<b>Other comprehensive income</b>			
Valuation difference on available-for-sale securities	(54,185)	(9,045)	(404,366)
Net deferred gains (losses) on hedges	(75)	35	(560)
Foreign currency translation adjustments	7,458	7,553	55,657
Remeasurements of defined benefit plans	(2,896)	1,569	(21,612)
Share of other comprehensive income in associates accounted for using the equity method	3,025	3,157	22,575
Total other comprehensive income (loss)	(46,673)	3,269	(348,306)
<b>Comprehensive income</b>	<b>¥43,032</b>	<b>¥103,770</b>	<b>\$321,135</b>
Attributable to:			
Parent company shareholders	¥38,939	¥99,514	\$290,590
Non-controlling shareholders	4,093	4,256	30,545

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

### Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries Years ended March 31, 2023 and 2022

	Millions of yen											
	Number of shares issued (in thousands)	Stockholders' equity				Accumulated other comprehensive income					Non-controlling interests	Total net assets
		Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Valuation difference on available-for-sale securities	Net deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans			
<b>Balance at April 1, 2021</b>	324,240	¥114,464	¥145,025	¥683,784	¥(122,920)	¥202,018	¥12	¥(5,083)	¥26,678	¥54,636	¥1,098,614	
Cumulative effects of changes in accounting policies	-	-	-	25	-	-	-	-	-	-	25	
Cumulative effects of changes in accounting policies at equity-method affiliates	-	-	-	(3,355)	-	(297)	(0)	4	(470)	-	(4,118)	
<b>Adjusted balance at April 1, 2021</b>	324,240	114,464	145,025	680,454	(122,920)	201,721	12	(5,079)	26,208	54,636	1,094,521	
<b>Changes of items during the period</b>												
Cash dividends paid	-	-	-	(17,643)	-	-	-	-	-	-	(17,643)	
Net income attributable to parent company shareholders	-	-	-	97,182	-	-	-	-	-	-	97,182	
Change in ownership interest of parent due to transactions with non-controlling interests	-	-	118	-	-	-	-	-	-	-	118	
Change in treasury stock arising from change in equity in entities accounted for using equity method	-	-	-	-	0	-	-	-	-	-	0	
Purchases of treasury stock	-	-	-	-	(30,013)	-	-	-	-	-	(30,013)	
Disposal of treasury stock	-	-	-	(0)	0	-	-	-	-	-	0	
Retirement of treasury stock	(7,000)	-	-	(19,810)	19,810	-	-	-	-	-	-	
Changes in valuation difference on available-for-sale securities	-	-	-	-	-	(8,727)	-	-	-	-	(8,727)	
Changes in deferred gains (losses) on hedges	-	-	-	-	-	-	34	-	-	-	34	
Changes in foreign currency translation adjustments	-	-	-	-	-	-	-	9,300	-	-	9,300	
Changes in remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	1,725	-	1,725	
Changes in non-controlling interests	-	-	-	-	-	-	-	-	-	1,916	1,916	
<b>Total changes of items during the period</b>	(7,000)	-	118	59,729	(10,203)	(8,727)	34	9,300	1,725	1,916	53,892	
<b>Balance at March 31, 2022</b>	317,240	114,464	145,143	740,183	(133,123)	192,994	46	4,221	27,933	56,552	1,148,413	

Millions of yen

	Number of shares issued (in thousands)	Stockholders' equity				Accumulated other comprehensive income				Non-controlling interests	Total net assets
		Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Valuation difference on available-for-sale securities	Net deferred gains (losses) on hedges	Foreign currency translation adjustments	Remeasurements of defined benefit plans		
<b>Balance at April 1, 2022</b>	317,240	114,464	145,143	740,183	(133,123)	192,994	46	4,221	27,933	56,552	1,148,413
Cash dividends paid	-	-	-	(17,145)	-	-	-	-	-	-	(17,145)
Net income attributable											
to parent company shareholders	-	-	-	85,693	-	-	-	-	-	-	85,693
Changes of scope of equity method	-	-	-	(466)	-	-	-	-	-	-	(466)
Change in ownership interest of parent due to transactions with non-controlling interests	-	-	(30)	-	-	-	-	-	-	-	(30)
Change in treasury stock arising from change in equity in entities accounted for using equity method	-	-	-	-	0	-	-	-	-	-	0
Purchases of treasury stock	-	-	-	-	(25,865)	-	-	-	-	-	(25,865)
Disposal of treasury stock	-	-	-	15	195	-	-	-	-	-	210
Retirement of treasury stock	(25,000)	-	-	(70,581)	70,581	-	-	-	-	-	-
Changes in valuation difference on available-for-sale securities	-	-	-	-	-	(54,212)	-	-	-	-	(54,212)
Changes in deferred gains (losses) on hedges	-	-	-	-	-	-	(67)	-	-	-	(67)
Changes in foreign currency translation adjustments	-	-	-	-	-	-	-	9,922	-	-	9,922
Changes in remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	(2,397)	-	(2,397)
Changes in non-controlling interests	-	-	-	-	-	-	-	-	-	4,189	4,189
<b>Total changes of items during the period</b>	<b>(25,000)</b>	<b>-</b>	<b>(30)</b>	<b>(2,484)</b>	<b>44,911</b>	<b>(54,212)</b>	<b>(67)</b>	<b>9,922</b>	<b>(2,397)</b>	<b>4,189</b>	<b>(168)</b>
<b>Balance at March 31, 2023</b>	<b>292,240</b>	<b>¥114,464</b>	<b>¥145,113</b>	<b>¥737,699</b>	<b>¥(88,212)</b>	<b>¥138,782</b>	<b>¥(21)</b>	<b>¥14,143</b>	<b>¥25,536</b>	<b>¥60,741</b>	<b>¥1,148,245</b>



Thousands of U.S. dollars (Note 3)

	Number of shares issued (in thousands)	Stockholders' equity				Accumulated other comprehensive income					Non- controlling interests	Total net assets
		Common stock	Capital surplus	Retained earnings	Treasury stock, at cost	Valuation difference on available-for-sale securities	Net deferred gains on hedges	Foreign currency translation adjustments	Remeasure- ments of defined benefit plans			
<b>Balance at April 1, 2022</b>	317,240	\$854,209	\$1,083,157	\$5,523,754	\$(993,455)	\$1,440,254	\$343	\$31,500	\$208,455	\$422,030	\$8,570,247	
<b>Changes of items during the period</b>												
Cash dividends paid	-	-	-	(127,948)	-	-	-	-	-	-	(127,948)	
Net income attributable to parent company shareholders	-	-	-	639,500	-	-	-	-	-	-	639,500	
Changes of scope of equity method	-	-	-	(3,478)	-	-	-	-	-	-	(3,478)	
Change in ownership interest of parent due to transactions with non-controlling interests	-	-	(224)	-	-	-	-	-	-	-	(224)	
Change in treasury stock arising from change in equity in entities accounted for using equity method	-	-	-	-	0	-	-	-	-	-	0	
Purchases of treasury stock	-	-	-	-	(193,022)	-	-	-	-	-	(193,022)	
Disposal of treasury stock	-	-	-	112	1,455	-	-	-	-	-	1,567	
Retirement of treasury stock	(25,000)	-	-	(526,723)	526,723	-	-	-	-	-	-	
Changes in valuation difference on available-for-sale securities	-	-	-	-	-	(404,567)	-	-	-	-	(404,567)	
Changes in deferred gains (losses) on hedges	-	-	-	-	-	-	(500)	-	-	-	(500)	
Changes in foreign currency translation adjustments	-	-	-	-	-	-	-	74,045	-	-	74,045	
Changes in remeasurements of defined benefit plans	-	-	-	-	-	-	-	-	(17,888)	-	(17,888)	
Changes in non-controlling interests	-	-	-	-	-	-	-	-	-	31,260	31,260	
<b>Total changes of items during the period</b>	<u>(25,000)</u>	<u>-</u>	<u>(224)</u>	<u>(18,537)</u>	<u>335,156</u>	<u>(404,567)</u>	<u>(500)</u>	<u>74,045</u>	<u>(17,888)</u>	<u>31,260</u>	<u>(1,255)</u>	
<b>Balance at March 31, 2023</b>	<b><u>292,240</u></b>	<b><u>\$854,209</u></b>	<b><u>\$1,082,933</u></b>	<b><u>\$5,505,217</u></b>	<b><u>\$(658,299)</u></b>	<b><u>\$1,035,687</u></b>	<b><u>\$(157)</u></b>	<b><u>\$105,545</u></b>	<b><u>\$190,567</u></b>	<b><u>\$453,290</u></b>	<b><u>\$8,568,992</u></b>	

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

### Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries Years ended March 31, 2023 and 2022

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Cash flows from operating activities:</b>			
Income before income taxes and non-controlling interests	¥119,734	¥126,891	\$893,537
Adjustments to reconcile income before income taxes and non-controlling interests to net cash provided by operating activities:			
Depreciation	51,769	51,155	386,336
Impairment loss on fixed assets	6,287	3,506	46,918
Allowance for doubtful receivables	38	(853)	284
Net defined benefit asset	(16,958)	(35,003)	(126,552)
Net defined benefit liability	3,641	3,851	27,172
Equity in earnings of affiliates	(13,604)	(8,687)	(101,522)
Amortization of goodwill	512	522	3,821
Interest and dividends income	(9,016)	(4,114)	(67,284)
Interest expenses	701	736	5,231
Net loss (gain) on sales of investment securities	(12,811)	(11,943)	(95,604)
Loss on devaluation of investment securities	338	742	2,522
Net loss (gain) on sale or disposal of property, plant and equipment	(16,081)	(3,168)	(120,007)
Reversal of reserve for repairs	(11,389)	(14,674)	(84,993)
Changes in assets and liabilities			
Trade receivables	(1,599)	2,461	(11,933)
Inventories	(11,085)	(13,356)	(82,724)
Trade payables	(13,404)	7,882	(100,030)
Other assets and liabilities	(8,198)	(2,971)	(61,179)
Sub-total	68,875	102,977	513,993
Payments for repair costs	(6,844)	(7,216)	(51,075)
Extra retirement payments	(142)	(197)	(1,060)
Payments of income taxes	(23,895)	(13,535)	(178,321)
<b>Net cash provided by operating activities</b>	<b>37,994</b>	<b>82,029</b>	<b>283,537</b>
<b>Cash flows from investing activities:</b>			
Net decrease (increase) in time deposits	1,493	4,502	11,142
Payments for purchases of property, plant and equipment	(50,322)	(53,614)	(375,537)
Proceeds from sales of property, plant and equipment	19,813	8,121	147,858
Payments for purchases of investment securities	(1,038)	(1,571)	(7,746)
Proceeds from sales of investment securities	14,903	14,748	111,216
Payments for purchases of stock in subsidiaries resulting in a change in the scope of consolidation	(1,743)	(51)	(13,007)
Payments for purchases of intangible assets	(11,804)	(12,207)	(88,090)
Interest and dividends received	6,740	6,980	50,299
Other investing activities	(3,063)	(6,117)	(22,859)
<b>Net cash used in investing activities</b>	<b>(25,021)</b>	<b>(39,209)</b>	<b>(186,724)</b>

**Cash flows from financing activities:**

Net decrease in short-term bank loans	(3,693)	(3,351)	(27,560)
Proceeds from long-term debt	3,100	4,790	23,134
Repayments of long-term debt	(2,653)	(2,009)	(19,799)
Payments for redemption of debentures	(1,050)	(3,570)	(7,836)
Payments for purchase of stock in subsidiaries not resulting in a change in the scope of consolidation	-	(878)	-
Proceeds from sales of stock in subsidiaries not resulting in a change in the scope of consolidation	42	10	313
Payments for purchases of treasury stocks	(25,866)	(30,860)	(193,030)
Interest paid	(699)	(734)	(5,216)
Dividends paid	(17,142)	(17,643)	(127,925)
Dividends paid to non-controlling shareholders	(593)	(510)	(4,425)
Other financing activities	(3,882)	(2,997)	(28,969)
<b>Net cash used in financing activities</b>	<b>(52,436)</b>	<b>(57,752)</b>	<b>(391,313)</b>
<b>Effect of exchange rate changes on cash and cash equivalents</b>	<b>4,431</b>	<b>4,055</b>	<b>33,067</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(35,032)</b>	<b>(10,877)</b>	<b>(261,433)</b>
<b>Cash and cash equivalents at beginning of year</b>	<b>293,361</b>	<b>304,223</b>	<b>2,189,261</b>
<b>Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries</b>	<b>-</b>	<b>15</b>	<b>-</b>
<b>Cash and cash equivalents at end of year (Note 7)</b>	<b><u>¥258,329</u></b>	<b><u>¥293,361</u></b>	<b><u>\$1,927,828</u></b>

The accompanying notes are an integral part of these consolidated financial statements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Dai Nippon Printing Co., Ltd. and Consolidated Subsidiaries  
March 31, 2023 and 2022

### 1. Basis of Presenting the Consolidated Financial Statements

Dai Nippon Printing Co., Ltd. (hereinafter referred to as the "Company") and its domestic subsidiaries maintain their books of account and prepare their financial statements in conformity with accounting principles and practices generally accepted in Japan ("Japanese GAAP"), which are different in certain respects as to application and disclosure requirements from International Financial Reporting Standards ("IFRS"). And its foreign subsidiaries maintain their books of account and prepare their financial statements in conformity with either IFRS or accounting principles generally accepted in the United States of America ("US GAAP"), with adjustments for the specified five items required by the Practical Issues Task Force No. 18, issued by the Accounting Standards Board of Japan ("ASBJ"), as applicable.

The accompanying consolidated financial statements have been compiled from the consolidated financial statements filed with the Financial Services Agency of Japan as required by the Financial Instruments and Exchange Act of Japan. Certain reclassifications of accounts and modifications have been made in the accompanying consolidated financial statements to facilitate understanding by readers outside Japan. Certain reclassifications have also been made in the 2022 financial statements to conform with current year presentations. In addition, the notes to the consolidated financial statements include additional information that is not required for disclosure under Japanese GAAP.

### 2. Significant Accounting Policies

#### (a) Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its significant majority-owned subsidiaries. All significant intercompany accounts and intercompany transactions have been eliminated in consolidation.

Consolidated financial statements include the accounts of the Company and 107 consolidated subsidiaries. Some subsidiaries are consolidated with their fiscal year ends that differ from that of the Company. Significant transactions that took place between their fiscal year ends and the Company's fiscal year end are reflected in the consolidated financial statements.

Investments in non-consolidated subsidiaries are stated at cost and, for valuation of such investments, the equity method has not been applied since these investments are considered immaterial in the aggregate. However, investments are devalued if the decline in value is judged to be other than temporary.

Investments in 20% to 50% associated companies are principally accounted for by the equity method.

The differences between costs and underlying net assets at the date of investment in consolidated subsidiaries are included in other assets and are amortized by the straight-line method over a period of the effect, up to twenty years.

## **(b) Translation of foreign currency accounts**

Monetary assets and liabilities denominated in foreign currencies of the Company and its domestic subsidiaries are translated into Japanese yen at the exchange rates at the balance sheet date. Revenues and expenses denominated in foreign currencies are translated at the exchange rates prevailing during the year. The resulting translation gains or losses are included in other income (expenses).

The translation of foreign currency financial statements of foreign consolidated subsidiaries into Japanese yen has been made for consolidation purposes in accordance with the translation method prescribed in the accounting standard for foreign currency transactions. The balance sheet accounts of the foreign consolidated subsidiaries are translated at the exchange rates at the balance sheet date, except for common stock and capital surplus, which are translated at historical rates. Revenue and expense accounts are translated at the average exchange rates prevailing during the year. The resulting translation adjustments are presented as "foreign currency translation adjustments" as reported in a separate component of accumulated other comprehensive income and "non-controlling interests" in the consolidated balance sheets.

## **(c) Cash and cash equivalents**

Cash and cash equivalents include all highly liquid investments, generally with original maturities of three months or less, that are readily convertible to known amounts of cash and are so near maturities that they present an insignificant risk of changes in value.

## **(d) Inventories**

Inventories are stated at cost that is determined substantially by the average method being written-down to reflect the decline of profitability.

## **(e) Marketable securities and investment securities**

Debt securities that are held to maturity with positive intent and ability ("held-to-maturity debt securities") are stated at amortized cost. Available-for-sale securities with other than equity securities, etc., that do not have a market price are stated at fair value. Unrealized gains and losses on available-for-sale securities, net of applicable taxes, are reported in a separate component of accumulated other comprehensive income in the consolidated balance sheets.

Equity securities, etc., that do not have a market price are stated at cost determined by the average method. For other than temporary declines in fair value, the carrying amount of investment securities is reduced to net realizable value by a charge to income.

## **(f) Property, plant and equipment and depreciation**

The Company and its domestic consolidated subsidiaries mainly use the declining-balance method. However, depreciation of buildings (excluding facilities attached to buildings) acquired on or after April 1, 1998 and of facilities attached to buildings and structures acquired on or after April 1, 2016 is computed by the straight-line method.

Assets with an acquisition cost of ¥100,000 (\$746) or more but less than ¥200,000 (\$1,493) are depreciated equally over three years.

Foreign consolidated subsidiaries mainly use the straight-line method.

The estimated useful lives are summarized as follows:

Buildings and structures	2 to 65 years
Machinery and equipment	2 to 17 years

## **(g) Leased assets**

Leased assets with transfer of ownership are depreciated using the same depreciation method applied to owned fixed assets.

Finance leases that do not transfer ownership are capitalized. Depreciation for leased assets is computed on a straight-line basis over the lease period with a residual value of zero.

## **(h) Right-of-use assets**

Depreciation for right-of-use assets is computed on a straight-line basis over the lease period with a residual value of zero.

## **(i) Intangible assets**

Intangible assets included in other assets are carried at cost less accumulated amortization calculated by the straight-line method over their estimated useful lives. Software for internal use included in intangible assets is amortized by the straight-line method over five years.

## **(j) Impairment loss on fixed assets**

The Company and its consolidated subsidiaries review fixed assets for impairment whenever events or changes in circumstance indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss would be recognized if the carrying amount of an asset or asset group exceeded the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.

## **(k) Employees' retirement benefits**

The Company and domestic significant consolidated subsidiaries applied the accounting standard for employees' retirement benefits. Under the accounting standard, accrued pension and liability for employees' retirement benefits has been provided based on the estimated amounts of projected pension and severance obligation and fair value of plan assets at the end of the fiscal year. The benefit formula basis is applied for the method of attributing expected retirement benefits to periods. Prior service cost is being amortized as incurred by the straight-line method over the period within the average remaining service periods (primarily six years) of the eligible employees. Actuarial gains and losses have been amortized from the following fiscal year by the declining-balance method over the periods within the average remaining service periods (primarily nine years) of the eligible employees.

## **(l) Revenue and expense**

In relation to recognition of revenue from contracts with customers, the details of major performance obligations in major businesses of the Company or its consolidated subsidiaries, and typical timing of satisfaction of those performance obligations (typical timing of revenue recognition) are as follows:

- Details of major performance obligations in major businesses

The major performance obligations of the Company and its consolidated subsidiaries are the sale of products or merchandise or the provision of services, etc., by its business segments, which are Information and Communication, Lifestyle and Industrial Supplies, Electronics, and Beverages. Specific products offered by each business segment are listed in Note 23.

- Typical timing of satisfaction of performance obligations (typical timing of revenue recognition)

- (1) Sale of products or merchandise (Information and Communication, Lifestyle and Industrial Supplies, and Electronics segments)

Regarding the domestic sale of products or merchandise, they mainly apply the alternative treatment stipulated in Section 98 of the Guidelines for Applying Accounting Standards for Revenue Recognition. Revenue is recognized upon shipment in case where the period from shipment to transfer of the control of the products or merchandise to the customer is regarded as typical. With regard to export sales of products or merchandise, when the burden of risks of the products or merchandise are transferred to the customer, considering the terms of the trade contract, the customer obtains the controls of those products or merchandise. At that point in time the Company and its domestic consolidated subsidiaries satisfy their performance obligation, and the revenue is recognized. In addition, regarding merchandise sales at retail stores of some of our consolidated subsidiaries (Information Communication business segment), revenue is recognized when the products are delivered to the customer, since it is determined that the customer obtains the control of the products and the consolidated subsidiaries satisfy performance obligation at the point in time.

(2) Provision of services (Information and Communication, Lifestyle and Industrial Supplies, and Electronics segments)

Concerning the provision of services, in cases where the performance obligation is satisfied at a point in time, revenue is recognized when the service is provided and accepted by the customer. In cases where the performance obligation is satisfied over time based on the contracts with the customer, the revenue is recognized over time. The consideration is allocated evenly over the contract period.

(3) Sale of beverages (Beverages segment)

Regarding the sale of beverages, revenue is recognized when the product or merchandise is delivered to the customer and the customer obtains control of the product or merchandise, because it is determined that the performance obligation has been satisfied at the point in time.

**(m) Research and development expenses**

Research and development expenses are charged to income as incurred.

**(n) Income taxes**

The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted tax laws to the temporary differences.

**(o) Derivatives and hedging activities**

The Company and certain consolidated subsidiaries use derivative financial instruments ("derivatives") for foreign currency forward contracts, to manage the risk arising from fluctuations in foreign currency exchange rates. The Company and its consolidated subsidiaries do not enter into derivatives contracts for speculative purposes.

Derivatives are carried at fair value and changes in fair value are recognized as gains or losses, unless the derivatives qualify for the "alternative method" of hedge accounting as described below.

If derivatives meet certain hedging criteria, recognition of gains or losses resulting from changes in the fair value of derivatives is deferred until the related gains or losses on hedged items are recognized.

In cases where foreign currency forward contracts meet certain hedging criteria, the hedged items are stated by the contracted rates ("alternative method").



#### **(p) Per share information**

Net assets per share were computed based on the number of shares outstanding after deducting treasury stock at March 31, 2023 and 2022, respectively.

Net income per share was computed based on the average number of shares of common stock outstanding after deducting treasury stocks during each year. Necessary adjustments were made to the net income or the number of shares for diluted net income per share in order to reflect dilutive effects.

#### **(q) Reserve for repairs**

The reserve for repairs is provided based on a reasonable estimate of the amount of repair costs that will be required in the future to repair defects for certain products.

### **3. Basis of Translating Financial Statements**

The consolidated financial statements are expressed in Japanese yen in accordance with Japanese GAAP. The Japanese yen amounts have been translated into U.S. dollar amounts, solely for the convenience of the readers, at the rate of ¥134 = US\$1, the approximate exchange rate on the Tokyo Foreign Exchange Market at March 31, 2023. Such translations should not be construed as representations that the Japanese yen at that or any other rate could be converted into U.S. dollars.

### **4. Significant Accounting Estimates**

#### 1. Reserve for repairs

(1) The reserve for repairs as of March 31, 2023 and 2022 was ¥27,056 million (\$201,910 thousand) and ¥45,289, respectively.

#### (2) Other information

The Company has recognized the reserve for repairs.

The reserve for repairs is provided based on a reasonable estimate of the amount of repair costs that will be required in the future, by conducting scientific testing and analysis of defects for certain wallpaper products.

The reasonable estimate is calculated based on the unit repair costs and the quantity of repairs. The unit repair costs are based on the past repair costs and include fluctuation risks of the future payroll costs and the material costs. And the quantity of repairs is estimated based on the quantity of the production of the product that may be subject to repair in the future.

Therefore, the amount of the reserve for repairs may be affected by fluctuations in the payroll costs and the material costs, etc., and by the conditions of defects occurrence, etc.

If the amount of actual payments differs from the estimates, it may have a significant impact on the amount of the reserve for repairs recognized in the consolidated financial statements of the next fiscal year.

## 2. Deferred tax assets

(1) Deferred tax assets as of March 31, 2023 and 2022 were ¥42,579 million (\$317,754 thousand) and ¥49,580, respectively.

### (2) Other information

Deferred tax assets are recognized for deductible temporary differences, tax loss carryforwards and tax credit carryforwards to the extent that is expected to be recoverable by future taxable income based on business plans, etc. The timing of recovering and the amount of deferred tax assets are reasonably estimated and calculated.

When the company calculates deferred tax assets, the estimate is based on the business plans approved by the Board of Directors. While it is not possible to accurately predict the effects of the COVID-19 pandemic and geopolitical risks on the business environment, accounting estimates are based on the assumption that the effects of the COVID-19 pandemic and geopolitical risks on the business will continue for a certain period.

If the main assumption that is used to calculate the amount recognized in the consolidated financial statements of the current fiscal year changes, it may have a significant impact on the amount recognized in the consolidated financial statements of the next fiscal year.

## **5. Changes in Accounting Estimates**

(Reserve for repairs)

As of the end of the fiscal year ended March 31, 2023, construction work related to more than 80% of the anticipated repairs had been completed. Based on historical data showing the actual cost of labor, materials, etc., incurred at repair sites to date, we reviewed the unit price and prepared a revised estimate of the cost of repairs expected to be needed in the future.

As a result, the difference between the previous estimate and the new estimate was recorded as an extraordinary gain under “reversal of repair reserve.” As a result, income before income taxes and non-controlling interests for the fiscal year ended March 31, 2023 increased by ¥11,388 million (\$84,985 thousand).

## **6. Additional Information**

(Accounting estimates on the effect of Coronavirus Disease ("COVID-19"))

The Company and its consolidated subsidiaries estimate the possibility of realization of deferred tax assets, etc., reasonably based on the available information as of the time of preparing the consolidated financial statements.

Accounting estimates are based on the assumption that the effect of COVID-19 on the business will continue for a certain period.

Actual results may differ from those estimates due to uncertainties in estimation.

## 7. Cash and Cash Equivalents

Cash and cash equivalents as of March 31, 2023 and 2022 were comprised of the following:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Cash and deposits (excluding time deposits and short-term investments (securities) with a maturity over three months)	¥258,329	¥293,361	\$1,927,828

## 8. Marketable Securities and Investment Securities

The carrying amount and aggregate fair value of marketable and investment securities classified as held-to-maturity debt securities as of March 31, 2023 and 2022 were as follows:

March 31, 2023	Millions of yen		
	Carrying amount	Fair value	Difference
Others	¥300	¥300	¥(0)

  

	Thousands of U.S. dollars (Note 3)		
	Carrying amount	Fair value	Difference
Others	\$2,239	\$2,239	\$(0)

  

March 31, 2022	Millions of yen		
	Carrying amount	Fair value	Difference
Others	¥301	¥300	¥(1)

The acquisition cost and aggregate fair value of marketable and investment securities classified as available-for-sale securities including those with other than equity securities, etc., that do not have a market price as of March 31, 2023 and 2022 were as follows:

March 31, 2023		Millions of yen			
		Acquisition cost	Unrealized gains	Unrealized losses	Fair value
Stocks		¥69,708	¥199,054	¥1,352	¥267,410
Others		10,595	20	-	10,615
Total		<u>¥80,303</u>	<u>¥199,074</u>	<u>¥1,352</u>	<u>¥278,025</u>

		Thousands of U.S. dollars (Note 3)			
		Acquisition cost	Unrealized gains	Unrealized losses	Fair value
Stocks		\$520,209	\$1,485,478	\$10,090	\$1,995,597
Others		79,067	149	-	79,216
Total		<u>\$599,276</u>	<u>\$1,485,627</u>	<u>\$10,090</u>	<u>\$2,074,813</u>

March 31, 2022		Millions of yen			
		Acquisition cost	Unrealized gains	Unrealized losses	Fair value
Stocks		¥70,793	¥277,928	¥1,849	¥346,872
Others		10,576	23	-	10,599
Total		<u>¥81,369</u>	<u>¥277,951</u>	<u>¥1,849</u>	<u>¥357,471</u>

The proceeds from sales of available-for-sale securities for the years ended March 31, 2023 and 2022 were ¥14,813 million (\$110,545 thousand) and ¥14,740 million, respectively. The gross realized gains on these sales for the years ended March 31, 2023 and 2022 were ¥12,871 million (\$96,052 thousand) and ¥12,118 million, respectively, and the gross realized losses on these sales for the years ended March 31, 2023 and 2022 were ¥35 million (\$261 thousand) and ¥175 million, respectively.

The acquisition cost is the amount after recognizing a loss on devaluation of investment securities. Loss on devaluation of investment securities for the years ended March 31, 2023 and 2022 was ¥338 million (\$2,522 thousand) and ¥742 million, respectively.

If the market value of the security declines by 50% or more from its acquisition cost as of the end of the fiscal year, a loss on devaluation of investment securities is recorded for the difference between the market value and the acquisition cost as an impairment loss. If the decline ranges between about 30% and 50%, a loss on devaluation of investment securities for the amount deemed necessary is recorded considering its recoverability, etc.

The redemption schedules for securities with maturities at March 31, 2023 and 2022 were as follows:

March 31, 2023	Millions of yen		
	Due in one year or less	Due after one year through five years	Over five years
Corporate bonds	¥300	¥30	¥-
Others	10,000	-	-
	<u>¥10,300</u>	<u>¥30</u>	<u>¥-</u>

	Thousands of U.S.dollars (Note 3)		
	Due in one year or less	Due after one year through five years	Over five years
Corporate bonds	\$2,239	\$224	\$-
Others	74,627	-	-
	<u>\$76,866</u>	<u>\$224</u>	<u>\$-</u>

March 31, 2022	Millions of yen		
	Due in one year or less	Due after one year through five years	Over five years
Corporate bonds	¥-	¥331	¥-
Others	10,000	-	-
	<u>¥10,000</u>	<u>¥331</u>	<u>¥-</u>

## 9. Inventories

Inventories at March 31, 2023 and 2022 consisted of the following:

	Millions of yen		Thousands of U.S.dollars (Note 3)
	2023	2022	2023
Merchandise and finished products	¥85,027	¥80,385	\$634,530
Work in process	33,890	30,980	252,910
Raw materials and supplies	35,946	30,256	268,254
	<u>¥154,863</u>	<u>¥141,621</u>	<u>\$1,155,694</u>

## 10. Short-term Bank Loans and Long-term Debt

Short-term bank loans at March 31, 2023 and 2022 were represented by bank loans and bank overdrafts, etc., bearing interest at an average rate of 0.44% per annum for 2023 and 0.45% per annum for 2022.

Long-term debt at March 31, 2023 and 2022 consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Unsecured debentures			
0.270~0.580% due 2029 and thereafter	¥100,000	¥100,000	\$746,269
0.180~0.290% due 2024	2,500	2,500	18,657
0.160~0.180% due 2023	-	1,050	-
Collateralized loans, maturing 2025~2028	1,520	1,932	11,343
Unsecured loans, maturing 2024~2031	13,496	14,889	100,716
	117,516	120,371	876,985
Current portion of long-term debt	(3,744)	(3,617)	(27,940)
	<u>¥113,772</u>	<u>¥116,754</u>	<u>\$849,045</u>

Finance lease obligations at March 31, 2023 and 2022 that are included in other long-term liabilities consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Finance lease obligations	¥11,113	¥8,313	\$82,933
Current portion of lease obligations	(3,292)	(3,169)	(24,567)
	<u>¥7,821</u>	<u>¥5,144</u>	<u>\$58,366</u>

The assets pledged as collateral for the Company and its consolidated subsidiaries' indebtedness, such as property, plant and equipment and other assets, were ¥6,938 million (\$51,776 thousand) and ¥7,063 million at March 31, 2023 and 2022, respectively.

Interest rates on collateralized loans ranged from 0.23% to 0.58% per annum for 2023 and from 0.15% to 0.84% per annum for 2022, while interest rates on unsecured loans ranged from 0.00% to 2.00% per annum for 2023 and from 0.00% to 4.75% per annum for 2022.

The aggregate annual maturities of long-term debt after March 31, 2023 were as follows:

Years ending March 31	Millions of yen	Thousands of U.S. dollars (Note 3)
2024	¥3,744	\$27,940
2025	2,270	16,940
2026	3,893	29,052
2027	4,546	33,925
2028	3,026	22,582
2029 and thereafter	100,037	746,546
	¥117,516	\$876,985

The aggregate annual maturities of finance lease obligations after March 31, 2023 were as follows:

Years ending March 31	Millions of yen	Thousands of U.S. dollars (Note 3)
2024	¥3,292	\$24,567
2025	2,725	20,336
2026	1,957	14,604
2027	1,283	9,575
2028	762	5,687
2029 and thereafter	1,094	8,164
	¥11,113	\$82,933

## 11. Retirement Benefits

The Company and its domestic consolidated subsidiaries have a defined benefit corporate pension plan, lump-sum retirement plan and defined contribution pension plan.

The Company established retirement benefit trusts.

Certain consolidated subsidiaries apply the simplified method for the calculation of net defined benefit liability and retirement benefit costs.

In addition, certain foreign subsidiaries have a defined benefit plan and defined contribution plan.

Reconciliation of the beginning and ending balance of the projected benefit obligation at March 31, 2023 and 2022 was as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Change in projected benefit obligation:</b>			
Balance at the beginning of year	¥222,606	¥276,857	\$1,661,239
Service cost	10,523	12,055	78,530
Interest cost	1,404	1,258	10,478
Actuarial gain/loss	(9,337)	(3,160)	(69,679)
Benefits paid	(8,199)	(10,445)	(61,187)
Prior service cost	586	(6,435)	4,373
Decrease associated with the transition to defined contribution pension plans	-	(47,798)	-
Other	(54)	274	(403)
Balance at the end of year	¥217,529	¥222,606	\$1,623,351

Reconciliation of the beginning and ending balance of the plan assets at March 31, 2023 and 2022 was as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
<b>Change in plan assets:</b>			
Balance at the beginning of year	¥332,848	¥353,616	\$2,483,940
Expected return on plan assets	8,501	8,597	63,440
Actuarial gain/loss	(3,314)	7,596	(24,731)
Contributions by the employer	5,473	7,636	40,843
Benefits paid	(6,092)	(8,656)	(45,463)
Decrease associated with the transition to defined contribution pension plans	-	(36,171)	-
Other	153	230	1,143
Balance at the end of year	¥337,569	¥332,848	\$2,519,172



Reconciliation of the projected benefit obligation and plan assets to net defined benefit liability and asset recognized in the consolidated balance sheets as of March 31, 2023 and 2022 was as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Funded projected benefit obligation	¥162,800	¥166,729	\$1,214,926
Plan assets	(337,569)	(332,848)	(2,519,172)
	(174,769)	(166,119)	(1,304,246)
Unfunded projected benefit obligation	54,729	55,877	408,425
Net amount of liabilities and assets recognized in consolidated balance sheets	¥(120,040)	¥(110,242)	\$(895,821)
Net defined benefit liability	54,741	55,889	408,515
Net defined benefit asset	(174,781)	(166,130)	(1,304,336)
Net amount of liabilities and assets recognized in consolidated balance sheets	¥(120,040)	¥(110,241)	\$(895,821)

The components of net periodic benefit costs for the years ended March 31, 2023 and 2022 were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Service cost <sup>(*1) (*2)</sup>	¥10,512	¥12,037	\$78,448
Interest cost	1,404	1,258	10,478
Expected return on plan assets	(8,501)	(8,597)	(63,440)
Actuarial gain/loss	(7,845)	(7,344)	(58,546)
Amortization of prior service cost	(1,367)	(647)	(10,201)
Net periodic benefit costs of the defined benefit plan	¥(5,797)	¥(3,293)	\$(43,261)

(\*1) Employees' contribution to the corporate pension fund is deducted from "Service cost."

(\*2) Retirement benefit expenses booked by consolidated subsidiaries applying the simplified method are included in "Service cost."

(\*3) In addition to the retirement benefit costs listed above, additional retirement benefits were recognized as other expenses in the amount of ¥145 million (\$1,082 thousand) and ¥197 million for the year ended March 31, 2023 and 2022, respectively.

(\*4) Due to the Company and certain consolidated subsidiaries transferring part of the defined benefit pension plans to the defined contribution pension plans, retirement benefit plan revision gain was recorded as extraordinary gains in the amount of ¥18,534 million for the year ended March 31, 2022.

Remeasurements of defined benefit plans, before income-tax effect, recorded under other comprehensive income (loss) for the years ended March 31, 2023 and 2022 consisted of:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Actuarial gain/loss	¥(1,862)	¥(3,607)	\$(13,896)
Prior service cost	(1,657)	5,935	(12,365)
Total	¥(3,519)	¥2,328	\$(26,261)

Remeasurements of defined benefit plans, before income-tax effect, recorded under accumulated other comprehensive income at March 31, 2023 and 2022 consisted of:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Unrecognized actuarial gain/loss	¥32,622	¥34,483	\$243,448
Unrecognized prior service cost	4,286	5,944	31,985
Total	¥36,908	¥40,427	\$275,433

The major categories of plan assets as of March 31, 2023 and 2022 were as follows:

	2023	2022
Bonds	15%	16%
Stocks	39%	39%
Alternative investments	39%	39%
Other	7%	6%
Total	100%	100%

(\*1) The main plan assets in “Alternative investments” are hedge funds, multi-asset management, infrastructure funds, and investment in real estate.

(\*2) The total amount of plan assets includes the retirement benefit trusts for a corporate pension fund representing 14% and 15% for the years ended March 31, 2023 and 2022, respectively.

Assumptions used for the years ended March 31, 2023 and 2022 were set forth as follows:

	2023	2022
Discount rate	1.3%	0.9%
Long-term expected rate of return on plan assets	mainly 2.5%	mainly 2.5%

\* The discount rates are presented based on the weighted-average of multiple discount rates.

The amounts of required contribution to defined contribution plans for the Company and the consolidated subsidiaries were ¥2,548 million (\$19,015 thousand) and ¥1,500 million for the years ended March 31, 2023 and 2022, respectively.

## 12. Net Assets

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below;

### (a) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon a resolution at the stockholders' meeting. For companies that meet certain criteria such as; (1) having a Board of Directors, (2) having independent auditors, (3) having a Board of Corporate Auditors, and (4) the term of service of directors is prescribed as one year rather than two years of normal term in its articles of incorporation, and the Board of Directors of such company may declare dividends (except for dividends in kind) at any time during the fiscal year if the company has prescribed so in its articles of incorporation. The Company meets all the above criteria. However, its articles of incorporation have not stipulated that the Board of Directors may declare dividends at any time during the fiscal year.

The Companies Act permits companies to distribute dividends-in-kind (non-cash assets) to stockholders subject to a certain limitation and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the stockholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

Cash dividends of ¥32.00 (\$0.24) per share, ¥8,368 million (\$62,448 thousand) in aggregate, were approved at the general stockholders' meeting held on June 29, 2023 with respect to the year ended March 31, 2023.

### (b) Increases/decreases and transfer of common stock, reserve and surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus) depending on the equity account charged upon the payment of such dividends until the total of the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus and retained earnings can be transferred among the accounts under certain conditions upon resolution of the stockholders.

### (c) Treasury stock and treasury stock acquisition rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the stockholders that is determined by a specific formula.

Treasury stock decreased by 17,450,544 shares, which is comprised of an increase of 7,616,500 shares due to purchase of treasury stock through a resolution of the Board of Directors' meeting, an increase of 3,432 shares due to purchase of odd shares, a decrease of 25,000,000 shares due to retirement of treasury stock, a decrease of 70,470 shares due to disposal of treasury stock as restricted stock compensation, and a decrease of six shares through a decrease in the ratio of shareholding in an affiliated company accounted for under the equity method for the year ended March 31, 2023.

Under the Companies Act, stock acquisition rights are presented as a separate component of net assets.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of net assets or deducted directly from stock acquisition rights. At present, the Company has not issued such stock acquisition rights.

### **13. Accounts with Non-consolidated Subsidiaries and Associated Companies**

Account balances with non-consolidated subsidiaries and associated companies as of March 31, 2023 and 2022 were summarized as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Trade receivables	¥10,841	¥9,152	\$80,903
Other current assets	4,438	207	33,119
Investment securities	73,190	62,494	546,194
Long-term loans receivable	1,333	1,396	9,948
Other investments	14,491	11,751	108,142
Trade payables	3,729	3,537	27,828
Accrued expenses	409	390	3,052
Other current liabilities	1,172	1,159	8,746
Other long-term liabilities	10	6	75

#### 14. Selling, General and Administrative Expenses

Selling, general and administrative expenses for the years ended March 31, 2023 and 2022 consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Salaries and allowances	¥68,170	¥66,507	\$508,731
Accrued bonuses	7,146	7,423	53,328
Provision for retirement benefits	(1,803)	(1,524)	(13,455)
Depreciation	11,594	11,171	86,522
Research and development expenses	32,481	33,148	242,396
Others	113,104	109,415	844,060
	<u>¥230,692</u>	<u>¥226,140</u>	<u>\$1,721,582</u>

## 15. Other Income (Expenses)

The following types of income from non-consolidated subsidiaries and associated companies were included in other income (expenses).

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Interest expense	¥0	¥0	\$0
Interest and dividends income	4,437	20	33,112
Rent income on facilities	62	53	463

## 16. Income Taxes

The Company and its consolidated subsidiaries are subject to a number of different taxes based on income, which, in the aggregate, resulted in a normal effective statutory tax rate.

The actual effective tax rate reflected in the accompanying consolidated statements of income differs from the normal effective statutory tax rate primarily due to the effect of permanently non-deductible expenses, current operating losses and different tax rates applicable to foreign subsidiaries, etc.

The following is a reconciliation of the difference between the normal effective statutory tax rate and the actual effective tax rate for the years ended March 31, 2023 and 2022, respectively.

	2023	2022
Normal effective statutory tax rate	30.6%	30.6%
Expenses not deductible for income tax purposes	0.6	1.1
Change in valuation allowance	(2.9)	(10.2)
Equity in earnings of affiliates	(3.5)	(2.1)
Per capita inhabitants' taxes	0.5	0.4
Tax credit	(0.5)	(0.4)
Tax rate differences in consolidated subsidiaries	0.5	0.5
Undistributed earnings of subsidiaries	(0.5)	0.3
Effective income tax rate change of subsidiaries	-	(0.1)
Other	0.3	0.6
Actual effective tax rate	<u>25.1%</u>	<u>20.8%</u>

Significant components of deferred tax assets and liabilities at March 31, 2023 and 2022 were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Deferred tax assets:			
Net defined benefit liability	¥20,324	¥20,572	\$151,672
Tax loss carryforwards <sup>(*2)</sup>	18,678	21,120	139,388
Impairment loss on fixed assets	11,498	12,505	85,806
Repair reserve provisions	8,279	13,858	61,784
Accrued bonuses	6,299	6,260	47,007
Loss on devaluation of available-for-sale securities	2,641	2,556	19,709
Loss on write-down of inventories	1,121	1,094	8,366
Accrued enterprise tax	1,117	1,044	8,336
Other	17,244	17,754	128,686
Total deferred tax assets	87,201	96,763	650,754
Valuation allowance for tax loss carryforwards <sup>(*2)</sup>	(14,693)	(16,292)	(109,649)
Valuation allowance for deductible temporary differences	(29,928)	(30,891)	(223,344)
Total valuation allowance <sup>(*1)</sup>	(44,621)	(47,183)	(332,993)
Total	¥42,580	¥49,580	\$317,761
Deferred tax liabilities:			
Unrealized gain on available-for-sale securities	¥(59,813)	¥(83,897)	\$(446,365)
Net defined benefit asset	(53,483)	(50,836)	(399,127)
Undistributed earnings of subsidiaries	(3,717)	(3,258)	(27,739)
Reserve for special depreciation	(7)	(15)	(52)
Other	(2,470)	(2,079)	(18,433)
Total	¥(119,490)	¥(140,085)	\$(891,716)
Net deferred tax assets (liabilities) :	¥(76,910)	¥(90,505)	\$(573,955)

(\*1) Valuation allowance decreased by ¥2,562 million (\$19,119 thousand). The main factor causing a change for tax loss carryforwards is the decrease due to deduction of tax loss carryforwards that can be scheduled in a part. The main factor causing a change for valuation allowance for deductible temporary differences is the decrease in valuation allowance due to a decrease in deductible temporary differences at submitting company.

(\*2) The amounts by the expiration period of tax loss carryforwards, related valuation allowance and the resulting deferred tax assets as of March 31, 2023 and 2022 were as follows:

March 31, 2023	Millions of yen		
	Tax loss carryforwards (*1)	Valuation allowance	Deferred tax assets
2024	¥1,201	¥(1,066)	¥135
2025	1,970	(1,963)	7
2026	847	(847)	-
2027	550	(550)	-
2028	814	(810)	4
2029 and thereafter	13,296	(9,457)	3,839
Total	<u>¥18,678</u>	<u>¥(14,693)</u>	<u>(*2) ¥3,985</u>

March 31, 2023	Thousands of U.S. dollars (Note 3)		
	Tax loss carryforwards (*1)	Valuation allowance	Deferred tax assets
2024	\$8,963	\$(7,955)	\$1,008
2025	14,701	(14,649)	52
2026	6,321	(6,321)	-
2027	4,104	(4,104)	-
2028	6,075	(6,045)	30
2029 and thereafter	99,224	(70,575)	28,649
Total	<u>\$139,388</u>	<u>\$(109,649)</u>	<u>(*2) \$29,739</u>

(\*1) Tax loss carryforwards are the amounts obtained by multiplying by the normal effective statutory tax rate.

(\*2) For the tax loss carryforwards of ¥18,678 million (\$139,388 thousand) (the amount multiplied by the normal effective statutory tax rate), the Company recognized deferred tax assets of ¥3,985 million (\$29,739 thousand).

Deferred tax assets of ¥3,985 million (\$29,739 thousand) above are recognized because part of the tax loss carryforwards recorded by the Company and consolidated subsidiaries are expected to be recoverable as a result of estimated taxable income in the future.



March 31, 2022	Millions of yen		
	Tax loss carryforwards (*1)	Valuation allowance	Deferred tax assets
2023	¥990	¥(772)	¥218
2024	1,985	(1,833)	152
2025	1,992	(1,849)	143
2026	962	(836)	126
2027	718	(528)	190
2028 and thereafter	14,473	(10,474)	3,999
Total	<u>¥21,120</u>	<u>¥(16,292)</u>	<u>(*2) ¥4,828</u>

(\*1) Tax loss carryforwards are the amounts obtained by multiplying by the normal effective statutory tax rate.

(\*2) For the tax loss carryforwards of ¥21,120 million (the amount multiplied by the normal effective statutory tax rate), the Company recognized deferred tax assets of ¥4,828 million. Deferred tax assets of ¥4,828 million above are recognized mainly because part of the tax loss carryforwards recorded by the Company is expected to be recoverable as a result of estimated taxable income in the future.

## 17. Impairment Loss on Fixed Assets

Impairment loss on fixed assets for the year ended March 31, 2023 was as follows:

March 31, 2023

Location	Purpose of use	Category	Millions of yen	Thousands of U.S. dollars (Note 3)
Itabashi-ku, Tokyo and others	Information innovation business related assets	Buildings and structures, machinery and others	¥1,527	\$11,396
Kashiwa City, Chiba and others	Information system-related assets	Buildings and structures, software and others	1,264	9,433
Kuki City, Saitama, Shiraoka City, Saitama and others	Publishing business related assets	Buildings and structures, machinery, software and others	1,215	9,067
Others	Business assets other than listed above	Buildings and structures, machinery, land, goodwill, software and others	1,969	14,694
Others	Idle assets	Buildings and structures, and others	312	2,328

The Company and its consolidated subsidiaries reviewed the fixed assets for impairment for the year ended March 31, 2023. Fixed assets were, in principle, grouped at the business unit for impairment testing purposes. Idle assets were grouped in each asset.

As a result, the difference between book values and recoverable amounts was recorded as “Impairment loss on fixed assets” in the amount of ¥6,287 million (\$46,918 thousand), which is comprised of buildings and structures of ¥2,273 million (\$16,963 thousand), machinery of ¥966 million (\$7,209 thousand), software of ¥1,496 million (\$11,164 thousand), and others of ¥1,552 million (\$11,582 thousand), for the year ended March 31, 2023.

The recoverable value of assets whose profitability had declined has been measured at the value in use or the net selling value. The amount of assets which was measured at the value in use was assessed at zero because future operating cash flows cannot be generated. The amount of assets which was measured at the net selling value was calculated based on the estimated selling value, etc. Regarding sites that the Company plans to close or relocate, the book value of assets that will become unnecessary at the time of site closure or relocation is reduced.

The recoverable amount of idle assets has been measured at the value in net selling value which is evaluated based mainly on real estate appraisal values. The book values of the idle assets which were difficult to obtain selling values have been reduced to memorandum values.

## **18. Leases**

### Finance Leases

Information concerning finance lease transactions has been omitted, due to the insignificance of such disclosure.

### Operating Leases

The amounts of outstanding future payments under non-cancelable operating leases as of March 31, 2023 and 2022 were summarized as follows:

	Millions of yen		Thousands of U.S. dollars (Note 3)
	2023	2022	2023
Future lease payments:			
One year or less	¥4,402	¥5,472	\$32,851
More than one year	5,283	8,435	39,425
	<u>¥9,685</u>	<u>¥13,907</u>	<u>\$72,276</u>

## **19. Financial Instruments**

### 1. Management policy

The Company and its consolidated subsidiaries manage surplus funds through financial assets that have high levels of safety, and raise funds through bank loans and bond issuances. The Company and its consolidated subsidiaries also utilize derivative financial instruments to hedge the risk of exchange rate fluctuations and do not enter into derivatives transactions for speculative purposes.

The trade receivables are exposed to credit risk of customers and the Company and its consolidated subsidiaries minimize the credit risk in accordance with internal rules for customer credit management.

Long-term investments are mainly equity securities. Market prices and the financial condition of issuers (business counterparties) of such investments are obtained on a regular basis.

### 2. Fair value of financial instruments

Fair value and differences compared to the carrying amounts reported in the consolidated balance sheets as of March 31, 2023 and 2022 were as follows:

March 31, 2023	Millions of yen		
	Carrying amounts	Fair value	Differences
Long-term investment securities	¥289,701	¥331,398	¥41,697
Assets	289,701	331,398	41,697
Long-term debts	117,516	112,917	(4,599)
Liabilities	117,516	112,917	(4,599)
Derivatives *2			
[1] Hedge accounting is not applied	20	20	-
[2] Hedge accounting is applied	(48)	(48)	-
Total	¥(28)	¥(28)	¥-

March 31, 2023	Thousands of U.S.dollars (Note 3)		
	Carrying amounts	Fair value	Differences
Long-term investment securities	\$2,161,948	\$2,473,119	\$311,171
Assets	2,161,948	2,473,119	311,171
Long-term debts	876,985	842,664	(34,321)
Liabilities	876,985	842,664	(34,321)
Derivatives *2			
[1] Hedge accounting is not applied	149	149	-
[2] Hedge accounting is applied	(358)	(358)	-
Total	\$(209)	\$(209)	\$-

March 31, 2022	Millions of yen		
	Carrying amounts	Fair value	Differences
Long-term investment securities	¥367,309	¥408,652	¥41,343
Assets	367,309	408,652	41,343
Long-term debts	120,372	117,850	(2,522)
Liabilities	120,372	117,850	(2,522)
Derivatives *2			
[1] Hedge accounting is not applied	(1,419)	(1,419)	-
[2] Hedge accounting is applied	67	67	-
Total	¥(1,352)	¥(1,352)	¥-

\*1. "Cash and deposits", "Trade receivables", "Short-term investment securities", "Trade payables" and "Short-term bank loans" are omitted as the fair values approximate their book values as they are cash or accounts settled in a short period of time.

\*2. Derivative assets and liabilities are presented on a net basis.

\*3. Equity securities, etc., that do not have a market price.

March 31, 2023	Millions of yen	Thousands of U.S. dollars (Note 3)
	Carrying amounts	Carrying amounts
Unlisted equity securities	¥50,966	\$380,343
Others	549	4,097

The above instruments are not included in "Long-term investment securities".

\*4. Financial instruments whose fair value is extremely difficult to measure.

March 31, 2022	Millions of yen	
	Carrying amounts	
Unlisted equity securities	¥42,426	
Others	530	

The above instruments are not included in "(1) Long-term investment securities" because there is no market value and it is extremely difficult to measure the fair value.

### 3. Fair value hierarchy levels

Depending on observability and importance of inputs into the valuation techniques used in measurement, fair value of financial instruments are categorized into the following three levels:

Level 1: Fair value measured with quoted prices in active markets for identical assets or liabilities

Level 2: Fair value measured with inputs other than quoted prices categorized as level 1 that are observable for the asset or liability, either directly or indirectly

Level 3: Fair value measured with inputs not based on observable market data for the asset or liability

If multiple inputs that have a significant impact in measurement are used, the fair value hierarchy level will be the lowest priority level in each input.

The fair value hierarchy level of financial instruments reported at fair value in the consolidated balance sheets as of March 31, 2023 was as follows:

March 31, 2023	Millions of yen			
	Level 1	Level 2	Level 3	Total
Long-term investment securities				
Marketable available-for-sale securities				
Stocks	¥259,887	¥-	¥-	¥259,887
Others	-	30	-	30
Assets	259,887	30	-	259,917
Derivative transactions				
Derivative liabilities	-	28	-	28
Liabilities	-	28	-	28

March 31, 2023	Millions of yen			
	Level 1	Level 2	Level 3	Total
Long-term investment securities				
Marketable available-for-sale securities				
Stocks	\$1,939,455	\$-	\$-	\$1,939,455
Others	-	224	-	224
Assets	1,939,455	224	-	1,939,679
Derivative transactions				
Derivative liabilities	-	209	-	209
Liabilities	-	209	-	209

The fair value hierarchy level of financial instruments other than financial instruments reported at fair value in the consolidated balance sheets as of March 31, 2023 was as follows:

March 31, 2023	Millions of yen			
	Level 1	Level 2	Level 3	Total
Long-term investment securities				
Affiliated company stocks	¥71,446	¥-	¥-	¥71,446
Assets	71,446	-	-	71,446
Long-term debt	-	112,918	-	112,918
Liabilities	-	112,918	-	112,918

March 31, 2023	Thousands of U.S.dollars			
	Level 1	Level 2	Level 3	Total
Long-term investment securities				
Affiliated company stocks	\$533,179	\$-	\$-	\$533,179
Assets	533,179	-	-	533,179
Long-term debt	-	842,672	-	842,672
Liabilities	-	842,672	-	842,672

Note: The valuation techniques and inputs used in fair value measurement

#### Long-term investment securities

The fair value of equity securities and debt securities are mainly measured at the quoted market price of the stock exchange. Equity securities are categorized as level 1 of the fair value hierarchy because they are traded in active markets. Corporate bonds held by the Company and its consolidated subsidiaries are categorized as level 2, because they are not traded frequently in the market and are not considered as quoted prices in active markets.

#### Derivative transactions

The fair value of foreign currency forward contracts is measured by using the discounted cash flow method with observable inputs such as interest rates and exchange rates and they are categorized as level 2.

#### Long-term debts

The fair values of bonds issued by the Company and its consolidated subsidiaries are measured by using transaction reference statistics published by the Japan Securities Dealers Association, if available. The fair values of bonds without market price are measured at the present value of total principal and interest discounted by using a rate which reflects its remaining period and credit risk. They are each categorized as level 2.

The fair values of long-term debts are based on the present value of total principal and interest discounted by the current borrowing rate for a similar debt. They are categorized as level 2.

## 20. Derivative Financial Instruments

### Nature of Derivative Financial Instruments:

The Company and certain consolidated subsidiaries enter into derivatives for foreign currency forward contracts to manage the risk arising from fluctuations in foreign currency exchange rates. Derivatives related to currency are utilized to hedge foreign exchange risks associated with certain trade receivables, trade payables and other debts, including forecasted transactions, denominated in foreign currencies. The Company and its consolidated subsidiaries do not hold derivatives for speculative purposes.

Derivatives are subject to market risks and credit risks. Because the counterparties to those derivatives are limited to major international financial institutions, the Company and its consolidated subsidiaries do not anticipate any losses arising from credit risks. The Accounting Department controls and executes derivatives based on the internal policies of the Company.

### Fair value of derivatives:

The contracted amount and fair value of derivatives at March 31, 2023 and 2022 were as follows:

Derivative transactions to which the Company and its consolidated subsidiaries did not apply hedge accounting

March 31, 2023	Millions of yen		
	Contracted amount	Fair value	Unrealized gain (loss)
Foreign currency forward contracts			
Receivables:			
U.S. dollars	¥16,983	¥88	¥88
Euro	2,609	(68)	(68)
Payables:			
U.S. dollars	12	0	0
	<u>¥19,604</u>	<u>¥20</u>	<u>¥20</u>

March 31, 2023	Thousands of U.S. dollars (Note 3)		
	Contracted amount	Fair value	Unrealized gain (loss)
Foreign currency forward contracts			
Receivables:			
U.S. dollars	\$126,739	\$657	\$657
Euro	19,470	(507)	(507)
Payables:			
U.S. dollars	90	(1)	(1)
	<u>\$146,299</u>	<u>\$149</u>	<u>\$149</u>

March 31, 2022	Millions of yen		
	Contracted amount	Fair value	Unrealized gain (loss)
Foreign currency forward contracts			
Receivables:			
U.S. dollars	¥20,090	¥(1,291)	¥(1,291)
Euro	2,407	(128)	(128)
Payables:			
U.S. dollars	7	0	0
	<u>¥22,504</u>	<u>¥(1,419)</u>	<u>¥(1,419)</u>

Derivative transactions to which the Company and its consolidated subsidiaries applied hedge accounting

March 31, 2023	Millions of yen		
	Hedged items	Contracted amount	Fair value
Foreign currency forward contracts			
Receivables:			
U.S. dollars	Forecasted foreign currency transactions	¥69	¥(0)
U.S. dollars	Trade receivables	460	-
Payables:			
U.S. dollars	Forecasted foreign currency transactions	2,073	(43)
U.S. dollars	Trade payables	523	-
Euro	Forecasted foreign currency transactions	100	(1)
Euro	Trade payables	0	-
Swiss franc	Forecasted foreign currency transactions	12	0
Swiss franc	Trade payables	0	-
Chinese yuan	Forecasted foreign currency transactions	169	(3)
Chinese yuan	Trade payables	51	-
Sterling pound	Forecasted foreign currency transactions	24	(1)
		<u>¥3,481</u>	<u>¥(48)</u>



March 31, 2023	Thousands of U.S. dollars (Note 3)		
	Hedged items	Contracted amount	Fair value
Foreign currency forward contracts			
Receivables:			
U.S. dollars	Forecasted foreign currency transactions	\$515	\$(0)
U.S. dollars	Trade receivables	3,433	-
Payables:			
U.S. dollars	Forecasted foreign currency transactions	15,470	(322)
U.S. dollars	Trade payables	3,903	-
Euro	Forecasted foreign currency transactions	746	(7)
Euro	Trade payables	0	-
Swiss franc	Forecasted foreign currency transactions	90	0
Swiss franc	Trade payables	0	-
Chinese yuan	Forecasted foreign currency transactions	1,261	(22)
Chinese yuan	Trade payables	381	-
Sterling pound	Forecasted foreign currency transactions	179	(7)
		<u>\$25,978</u>	<u>\$(358)</u>

March 31, 2022	Millions of yen		
	Hedged items	Contracted amount	Fair value
Foreign currency forward contracts			
Receivables:			
U.S. dollars	Forecasted foreign currency transactions	¥63	¥(2)
U.S. dollars	Trade receivables	419	-
Payables:			
U.S. dollars	Forecasted foreign currency transactions	2,162	69
U.S. dollars	Trade payables	823	-
Euro	Forecasted foreign currency transactions	66	(0)
Euro	Trade payables	0	-
Swiss franc	Forecasted foreign currency transactions	6	0
Sterling pound	Forecasted foreign currency transactions	36	0
		<u>¥3,575</u>	<u>¥67</u>

The fair values of foreign currency forward contracts subject to the alternative method are included in the fair values of trade receivables and trade payables as hedged items.

The fair value of derivatives is determined based on forward exchange rates or information provided by financial institutions at the end of the fiscal year.

## **21. Contingent Liabilities**

It is common practice in Japan for companies, in the ordinary course of business, to receive promissory notes in settlement of trade accounts receivable and to subsequently discount such notes at banks. At March 31, 2023 and 2022, the Company and its consolidated subsidiaries were contingently liable on trade notes discounted in the amount of ¥85 million (\$634 thousand) and ¥317 million, respectively.

## 22. Revenue Recognition

Relations between satisfaction of performance obligations in contracts with customers and the cash flows, and the amount and timing of revenues to be recognized in the following years due to the contracts with customers as of the end of this fiscal year

### (1) Balance of receivables from contracts with customers, contract assets and contract liabilities

	Millions of yen	Millions of yen	Thousands of U.S. dollars
	2023	2022	2023
Receivables from contracts with customers (opening balances)	¥324,548	¥324,625	\$2,422,000
Receivables from contracts with customers (closing balances)	329,340	324,548	2,457,761
Contract assets (opening balances)	298	265	2,224
Contract assets (closing balances)	422	298	3,149
Contract liabilities (opening balances)	13,288	12,824	99,164
Contract liabilities (closing balances)	16,656	13,288	124,299

Contract assets primarily relate to the Company and consolidated subsidiaries' rights to receive consideration for performance obligations that have been completed, but not yet billed for, as of the closing date. Contract assets are reclassified as receivables when the Company and consolidated subsidiaries' right to payment becomes unconditional.

Contract liabilities mainly relate to consideration received from customers before performance obligations based on contracts, which are reclassified as revenues when the Company and consolidated subsidiaries perform based on contracts with customers. Contract liabilities are included in other current liabilities and other long-term liabilities on the balance sheet.

There were no significant revenue amounts which were recognized in the current and previous fiscal years that were included in the opening balances of contract liabilities.

There were no significant revenue amounts which were recognized in the current and previous fiscal years based on satisfaction of performance obligations in the past period (the transaction price changes etc.).

### (2) Transaction price allocated to the remaining performance obligation

There are no material contracts with an expected term in excess of one year. Details of remaining performance obligations are not provided obeying the practical expedients.

### 23. Per Share Information

Net assets per share, Net income per share and Diluted net income per share for the years ended March 31, 2023 and 2022 were as follows:

Per share information:	Yen		U.S. dollars (Note 3)
	2023	2022	2023
Net assets	¥4,158.46	¥4,057.98	\$31.03
Net income	321.32	355.84	2.40
Diluted net income	321.27	355.79	2.40

## **24. Segment Information**

### **Outline of reportable segments:**

The Company and its consolidated subsidiaries' reportable segments are components of the group whose operating results are regularly reviewed by the Board of Directors to make decisions about resources to be allocated to the segments and assess their performance, for which discrete financial information is available. The group's reportable segments consist of Information Communication, Lifestyle and Industrial Supplies, Electronics, and Beverages, based on a classification by commonality in manufacturing and marketing method of products.

"Information Communication" involves production and sale as follows:

Books including standard books, dictionaries, commemorative and memorial editions, all types of magazines including weekly, monthly and quarterly, corporate PR magazines, textbooks, e-books

Digital marketing support related to sales promotion materials and customer analysis, BPR consulting and BPO services related to corporate business processes and sales processes, contact center operations, information processing services (IPS), smart cards, payment-related services, card-related equipment, authentication and security services and related products, IC tags, holograms, business forms, catalogs, leaflets, brochures, calendars, point-of-purchase (POP) materials, digital (electronic) signage, planning /development/production/construction/operations related to events/stores/products/ contents

Dye-sublimation thermal transfer materials (color ink ribbons and receiver paper), thermal resin-type transfer printing media (monochrome ink ribbons), ID photo booth business, a face photo and ID solution, Entertainment and Amuse photo solution

E-book distribution and sales, book sales, library management, etc.

"Lifestyle & Industrial Supplies" involves production and sale as follows:

Various types of packaging materials for products such as foods, beverages, snacks, household items and medical supplies, cups, plastic bottles, laminated tubes, molded plastic containers, aseptic filling systems

Interior and exterior materials for homes, stores, offices, vehicles, home appliances, and furniture, etc., molded plastic parts for automobiles, metallic veneers

Lithium-ion battery components, photovoltaic module components, materials for transporting electronic components, multifunctional insulation box, etc.

"Electronics" involves production and sale as follows:

Optical film for displays, projection screens, metal masks used in the manufacturing organic EL displays, large photomasks for making liquid crystal displays, touch panel components, photomasks for semiconductor products, lead frames, LSI design, hard disk suspensions, electronic modules, MEMS (micro electro mechanical systems) products, etc.

"Beverages" involves production and sale as follows:

Carbonated beverages, coffee, tea and fruit juice beverages, functional beverages, mineral water, alcoholic beverages, etc.

Accounting policies and methods used at reportable segments are the same as those described in Note 2 Significant Accounting Policies. Profit or loss of reportable segments is equal to operating income on the consolidated statement of income. Intersegment sales and transfers are based on third-party transaction prices.

**Information on sales and operating income, identifiable assets and other items by reportable segment and income analysis information**

Millions of yen

For 2023 :	Reportable segments					Adjustments ( <sup>(*)</sup> )	Consolidated ( <sup>(*)</sup> )
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	Total		
Net sales and operating income							
Net sales ( <sup>(*)</sup> )							
Outside customers	¥718,413	¥399,626	¥203,574	¥51,596	¥1,373,209	¥-	¥1,373,209
Intersegment	1,881	610	-	9	2,500	(2,500)	-
Total	720,294	400,236	203,574	51,605	1,375,709	(2,500)	1,373,209
Segment income	26,731	7,380	46,936	602	81,649	(20,416)	61,233
Segment assets	¥817,776	¥453,304	¥242,479	¥48,112	¥1,561,671	¥268,713	¥1,830,384
Others							
Depreciation and amortization	¥20,157	¥18,416	¥9,481	¥2,103	¥50,157	¥1,612	¥51,769
Amortization of goodwill	495	2	1	14	512	-	512
Impairment loss	5,169	768	199	-	6,136	151	6,287
Investments in equity-method affiliates	3,768	630	34,670	-	39,068	44,719	83,787
Increase in property, plant and equipment and intangible assets	36,794	23,517	13,522	2,354	76,187	1,895	78,082

Thousands of U.S. dollars (Note 3)

For 2023 :	Reportable segments					Adjustments ( <sup>(*)</sup> )	Consolidated ( <sup>(*)</sup> )
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	Total		
Net sales and operating income							
Net sales ( <sup>(*)</sup> )							
Outside customers	\$5,361,291	\$2,982,283	\$1,519,209	\$385,045	\$10,247,828	\$-	\$10,247,828
Intersegment	14,038	4,552	-	67	18,657	(18,657)	-
Total	5,375,329	2,986,835	1,519,209	385,112	10,266,485	(18,657)	10,247,828
Segment income	199,485	55,075	350,269	4,492	609,321	(152,358)	456,963
Segment assets	\$6,102,806	\$3,382,865	\$1,809,545	\$359,045	\$11,654,261	\$2,005,321	\$13,659,582
Others							
Depreciation and amortization	\$150,425	\$137,433	\$70,754	\$15,694	\$374,306	\$12,030	\$386,336
Amortization of goodwill	3,694	15	7	105	3,821	-	3,821
Impairment loss	38,575	5,731	1,485	-	45,791	1,127	46,918
Investments in equity-method affiliates	28,119	4,702	258,731	-	291,552	333,724	625,276
Increase in property, plant and equipment and intangible assets	274,582	175,500	100,910	17,567	568,559	14,142	582,701

(\*1) Adjustments are as follows:

- (1) Adjustment of segment income consists of basic research expenses not attributable to reportable segments and research expenses shared by each reportable segment.
- (2) Adjustment of segment assets consists of corporate assets not allocated to reportable segments and intersegment eliminations.
- (3) Adjustment of impairment loss consists of impairment loss for corporate assets not allocated to reportable segments.
- (4) Adjustment of investments in equity-method affiliates consists of the investments in equity-method affiliates not attributable to reportable segments.
- (5) Adjustment of increases in property, plant and equipment and in intangible assets consists of capital investments mainly for the head office building.

(\*2) Segment income is reconciled to operating income in the consolidated financial statements.

(\*3) Sales include revenues generated from contracts with customers as well as other revenues, but because almost all revenues are generated from contracts with customers, the other revenues are insignificant and are therefore not displayed separately.

**Information on sales and operating income, identifiable assets and other items by reportable segment**

Millions of yen

For 2022 :	Reportable segments					Adjustments (*1)	Consolidated (*2)
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	Total		
Net sales and operating income							
Net sales (*3)							
Outside customers	¥696,911	¥386,448	¥211,094	¥49,694	¥1,344,147	¥-	¥1,344,147
Intersegment	2,088	582	-	7	2,677	(2,677)	-
Total	698,999	387,030	211,094	49,701	1,346,824	(2,677)	1,344,147
Segment income	27,617	13,625	46,481	690	88,413	(21,624)	66,789
Segment assets	¥883,220	¥458,682	¥235,515	¥49,036	¥1,626,453	¥250,194	¥1,876,647
Others							
Depreciation and amortization	¥20,014	¥18,442	¥8,695	¥2,087	¥49,238	¥1,917	¥51,155
Amortization of goodwill	489	-	22	11	522	-	522
Impairment loss	3,088	158	-	2	3,248	258	3,506
Investments in equity-method affiliates	2,580	620	24,082	-	27,282	43,192	70,474
Increase in property, plant and equipment and intangible assets	19,068	21,569	5,504	2,153	48,294	2,405	50,699

(\*1) Adjustments are as follows:

- (1) Adjustment of segment income consists of basic research expenses not attributable to reportable segments and research expenses shared by each reportable segment.
- (2) Adjustment of segment assets consists of corporate assets not allocated to reportable segments and intersegment eliminations.
- (3) Adjustment of impairment loss consists of impairment loss for corporate assets not allocated to reportable segments.
- (4) Adjustment of investments in equity-method affiliates consists of the investments in equity-method affiliates not attributable to reportable segments.
- (5)

(\*2) Segment income is reconciled to operating income in the consolidated financial statements.

(\*3) Sales include revenues generated from contracts with customers as well as other revenues, but because almost all revenues are generated from contracts with customers, the other revenues are insignificant and are therefore not displayed separately.

**[Related information]**

Information by geographic area

Millions of yen				
For 2023 :	Japan	Asia	Other regions	Total
Net sales	¥1,057,411	¥225,900	¥89,898	¥1,373,209

Thousands of U.S. dollars (Note 3)				
For 2023 :	Japan	Asia	Other regions	Total
Net sales	\$7,891,127	\$1,685,820	\$670,881	\$10,247,828

Millions of yen				
For 2022 :	Japan	Asia	Other regions	Total
Net sales	¥1,053,913	¥218,894	¥71,340	¥1,344,147

Information about goodwill by reportable segments

Millions of yen					
For 2023 :	Reportable segments				Total
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	
Unamortized balance of goodwill	¥2,231	¥138	¥51	¥4	¥2,424

Thousands of U.S. dollars (Note 3)					
For 2023 :	Reportable segments				Total
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	
Unamortized balance of goodwill	\$16,649	\$1,030	\$381	\$30	\$18,090

Millions of yen					
For 2022 :	Reportable segments				Total
	Information Communication	Lifestyle and Industrial Supplies	Electronics	Beverages	
Unamortized balance of goodwill	¥2,097	¥0	¥203	¥18	¥2,318

(\*) The amount of amortization of goodwill is omitted as it is disclosed in "Segment Information".



## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Dai Nippon Printing Co., Ltd.:

### Report on the Audit of the Consolidated Financial Statements

#### Opinion

We have audited the consolidated financial statements of Dai Nippon Printing Co., Ltd. and its consolidated subsidiaries (the Group), which comprise the consolidated balance sheets as at March 31, 2023 and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in net assets and consolidated statements of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at March 31, 2023, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

#### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Japan, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reasonableness of estimate of reserve for repairs of Dai Nippon Printing Co., Ltd.	
Key audit matter and the basis of our determination	How the matter was addressed in the audit
<p>The Company recorded a reserve for repairs of 27,056 million yen in the consolidated balance sheets for the current fiscal year, and disclosures related to this reserve are made in Note 4 (Significant Accounting Estimates).</p> <p>The reserve for repairs is provided based on a reasonable estimate of the amount of repair costs that will be required in the future, based on the unit repair costs and the quantity of repairs, by conducting scientific testing and analysis of defects for certain wallpaper products. As a premise for the estimate calculation of the reserve for repairs, the unit repair costs are subject to uncertainty in the accounting estimate because the repair amount varies depending on the construction status of the product, the type of</p>	<p>The primary procedures we performed to assess the reasonableness of the estimate of reserve for repairs of Dai Nippon Printing Co., Ltd. included the following:</p> <p>(1) Internal control testing We tested the design and operating effectiveness of internal controls relevant to the assumption of the estimate and underlying data.</p> <p>(2) Assessment of the reasonableness of the assumption of the estimate of reserve for repairs.</p> <ul style="list-style-type: none"><li>• We assessed the consistency of the prior period reserve for repairs with recent historical trends of repair costs, and its</li></ul>

<p>residence, and other factors, as well as the labor and material costs associated with negotiating the estimate with the repair contractor.</p> <p>Moreover, the estimate of the quantity of repairs is also subject to uncertainty because the prediction of future defects involves important decisions by management in addition to the fact that it is difficult to specify the timing and quantity of repairs individually and concretely due to the commercial distribution of the products to be repaired, etc.</p> <p>Therefore, we determined that the reasonableness of the estimate of reserve for repairs of Dai Nippon Printing Co., Ltd. was one of the most significant in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	<p>effect on the implications used in determining the current year assumptions.</p> <ul style="list-style-type: none"> <li>• We inquired of management about whether there were any new items that should be covered by reserve for repairs, and verified from the actual repair results whether there were any repair results for manufacturing lots that were not covered by reserve for repairs.</li> <li>• We assessed the reasonableness of the assumptions used by management by discussing with management the unit repair costs and quantity of repairs that form the basis for estimating the reserve for repairs, and by reviewing the consistency of the estimates with the evidence and repair data.</li> </ul>
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Reasonableness of management's judgement of recoverability of deferred tax assets of Dai Nippon Printing Co., Ltd.	
Key audit matter and the basis of our determination	How the matter was addressed in the audit
<p>The Company recorded deferred tax assets of 7,749 million yen, and deferred tax liabilities of 84,659 million yen in the consolidated balance sheets for the current fiscal year. As described in Note 16 (Income Taxes), the amount of deferred tax assets before offsetting deferred tax liabilities is 42,580 million yen, which is the total amount of deferred tax assets related to future deductible temporary differences and tax loss carryforwards of 87,201 million yen less valuation allowance of 44,621 million yen, and the amount recorded in Dai Nippon Printing Co., Ltd., which accounts for the majority of deferred tax assets before offsetting, is particularly significant.</p> <p>The recoverability of deferred tax assets depends on the appropriateness of the classification of companies, the sufficiency of future taxable income, and the scheduling of the years in which future deductible temporary differences are expected to be reversed, as indicated in the "Implementation Guidance on Recoverability of Deferred Tax Assets" (ASBJ Guidance No. 26). Estimating future taxable income based on business plans approved by the board of directors are based on the assumption that the effects of the COVID-19 pandemic and geopolitical risks on the business environment will continue for a certain period, and these factors involve estimates in the form of management's forecasts and judgment.</p> <p>Therefore, we determined that the reasonableness of the management's judgement</p>	<p>The primary procedures we performed to assess the reasonableness of the management's judgement of recoverability of deferred tax assets of Dai Nippon Printing Co., Ltd. included the following:</p> <p>(1) Internal control testing We tested the design and operating effectiveness of internal controls relevant to the judgement of recoverability of deferred tax assets, including assumptions about earnings forecasts.</p> <p>(2) Assessment of the reasonableness of the assumption of the recoverability of deferred tax assets</p> <ul style="list-style-type: none"> <li>• We assessed the appropriateness of the classification of companies based on the "Implementation Guidance on Recoverability of Deferred Tax Assets."</li> <li>• We assessed consistency of the forecast, which is the premise for estimating future taxable income, with the future business plan approved by the board of directors.</li> <li>• We evaluated the degree of accuracy of estimation for the business plan prepared by the Company by comparing the business plans of prior periods with historical results.</li> <li>• We evaluated the degree of accuracy of the estimates by comparing the estimated future taxable income of prior periods with the historical results.</li> <li>• We discussed with management the</li> </ul>

<p>of valuation of deferred tax assets of Dai Nippon Printing Co., Ltd. was one of the most significant in our audit of the consolidated financial statements for the current fiscal year, and accordingly, a key audit matter.</p>	<p>projected values of the business plan, and confirmed their consistency with available market trends and order forecasts.</p> <ul style="list-style-type: none"> <li>• We assessed the reasonableness of the key assumptions used in the scheduling of future years in which the future deductible temporary differences are expected to be reversed by reviewing and cross-referencing relevant internal company documents and by asking questions.</li> </ul>
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## Other Information

The other information comprises the information contained in the disclosure documents including the audited consolidated financial statements, but does not include the consolidated financial statements and our auditor's report thereon.

We have not performed any work on the other information as we have determined that there is no other information.

## Responsibilities of Management, Audit & Supervisory Board Members and the Audit & Supervisory Board for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the appropriateness of using the going concern basis of accounting and disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan as applicable.

Audit & Supervisory Board Members and the Audit & Supervisory Board are responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, select and perform the audit procedures based on the auditor's judgement and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

- Consider internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances when performing risk assessment procedures, while the objective of the consolidated financial statement audit is not to express an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation as well as whether overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with Audit & Supervisory Board Members and the Audit & Supervisory Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide Audit & Supervisory Board Members and the Audit & Supervisory Board with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with Audit & Supervisory Board Members and the Audit & Supervisory Board, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Convenience Translation**

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 3 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

### **Interest required to be disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

渋谷 徳一

Norikazu Shibuya  
Designated Engagement Partner  
Certified Public Accountant

米倉 礼二

Reiji Yonekura  
Designated Engagement Partner  
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長崎 善道

Yoshimichi Nagasaki  
Designated Engagement Partner  
Certified Public Accountant

ARK LLC  
Tokyo, Japan  
June 29, 2023